PUBLIC HEALTH TRUST BOARD OF TRUSTEES

ONE-DAY COMMITTEE MEETINGS AGENDAS

Friday, October 17, 2014
9:00 a.m.

Jackson Memorial Hospital
West Wing Board Room
1611 N. W. 12th Avenue
Miami, Florida 33136
THE ONE-DAY COMMITTEE MEETINGS SCHEDULE
Friday, October 17, 2014
9:00 a.m. to adjournment

Jackson Memorial Hospital
West Wing Board Room
1611 N. W. 12th Avenue
Miami, Florida 33136

The One-Day Committee Meetings will commence at 9:00 a.m. with the Reasonable Opportunity for the Public to be Heard as required by Section 286.0114, Fla. Stat. (Chapter 2013-227, Laws of Florida), and then followed by the Chairperson’s Remarks, Presentations and Discussion. The Joint Conference and Efficiencies Committee meeting will follow the Chairperson’s Remarks, Presentations and Discussion which will then be followed by the monthly scheduled subcommittee and standing committee meetings. The meetings will be held in the West Wing Board Room.

Reasonable Opportunity to be Heard 9:00 a.m.

Please be advised that those members of the public wishing to speak on a proposition before the Board of Trustees or its committees will be called in the order in which they registered with the Secretary of the Board of Trustees. A speaker shall be limited to no more than two (2) minutes on a proposition before the Board of Trustees or its committees.

Chairperson’s Remarks, Presentations and Discussion  Following the Reasonable Opportunity to be Heard

Joint Conference and Efficiencies Committee  Following the Chairperson’s Remarks, Presentations and Discussion

Purchasing and Facilities Subcommittee  Following the Joint Conference and Efficiencies Committee meeting

Strategy and Growth Committee  Following the Purchasing and Facilities Subcommittee meeting

Fiscal Committee  Following the Strategy and Growth Committee meeting

Special PHT Board of Trustees  Following the Fiscal Committee meeting

October 8, 2014
JOINT CONFERENCE AND EFFICIENCIES COMMITTEE

AGENDA

October 17, 2014
PUBLIC HEALTH TRUST BOARD OF TRUSTEES

JOINT CONFERENCE AND EFFICIENCES COMMITTEE

AGENDA

Friday, October 17, 2014
Following the Chairperson’s Remarks, Presentations and Discussion

Jackson Memorial Hospital
West Wing Board Room

Joint Conference and Efficiencies Committee
Marcos J. Lapciuc, Chairperson
Irene Lipof, Vice Chairperson
Joe Arriola
Mojdeh L. Khaghan
Ralph G. Patino
Darryl K. Sharpton

Public Health Trust Rules

Any person making impertinent or slanderous remarks or who becomes boisterous while addressing the committee, shall be barred from further audience before the committee, unless permission to continue or again address the committee be granted by the Chairperson. No clapping, applauding, heckling or verbal outbursts in support or opposition to a speaker or his or her remarks shall be permitted. No signs or placards shall be allowed in the Board Room. Persons exiting the Board Room shall do so quietly.

The use of cell phones in the Board Room is not permitted. Ringers must be set to silent mode to avoid disruption of proceedings. Individuals, including those seated around the board table, must exit the Board Room to answer incoming cell phone calls.

1. Meeting Call To Order

(a) Previous committee meeting minutes (September 11, 2014)

Motion to approve the previous committee meeting minutes

Marcos J. Lapciuc Chairperson
2. Reports

(a) Chief Medical Officer

Presented by Peter Paige, M.D., Senior Vice President and Chief Medical Officer

(b) Chief Medical Administrative Officer

Presented by Michael Butler, M.D., Senior Vice President and Chief Medical Administrative Officer

(c) Executive Medical Committee of the Medical Staff

Presented by Joshua Lenchus, DO, RPh, FACP, SFHM, President, Executive Medical Committee of the Medical Staff

(d) Credentials Committee Activity as of October 2014

Presented by Joshua Lenchus, DO, RPh, FACP, SFHM, President, Executive Medical Committee of the Medical Staff

Motion to accept the Credentials Committee Activity report with a favorable recommendation to the PHT Board of Trustees

Marcos J. Lapciuc, Chairperson

(e) Jackson Behavioral Health Hospital Quality Update

Presented by Nicoletta Tessler, Senior Vice President and Chief Administrative Officer, Mariamma Pyngolil, Chief Nursing Officer, and Beatriz Hernandez, Associate Quality Director

(1) Jackson Behavioral Health Hospital Quality Update Report

3. Adjournment
1. Meeting Call To Order
JOINT CONFERENCE AND EFFICIENCIES COMMITTEE MEETING MINUTES

Thursday, September 11, 2014
Followed the Chairperson’s Remarks, Presentations and Discussions

Jackson Memorial Hospital
West Wing Board Room
First Floor
1611 N. W. 12th Avenue
Miami, FL 33136

Joint Conference and Efficiencies Committee
Marcos J. Lapciuc, Chairperson
Irene Lipof, Vice Chairperson
Joe Arriola
Mojdeh L. Khaghan
Ralph G. Patino
Darryl K. Sharpton

Members Present: Irene Lipof, Vice Chairperson, Darryl K. Sharpton, Mojdeh L. Khaghan, Ralph G. Patino, and Joe Arriola

Member(s) Excused: Marcos J. Lapciuc

In addition to the PHT Board of Trustees, the following staff members, University of Miami Miller School of Medicine (UMMSOM) Representatives, and Assistant Miami-Dade County Attorneys were present: Michael Butler, M.D., Mark T. Knight, Peter Paige, M.D., Don S. Steigman, Richard Klass, Debbie Tedder and Alejandro Contreras; Steven Falcone, M.D., and Joshua Lenchus, D.O., UMMSOM Representatives; and Laura Llorente, Christopher Kokoruda and Tania Carreno-Mederos, Assistant Miami-Dade County Attorneys

In Memory of Victims of the 9/11 Tragedy

Mr. Sharpton requested everyone to join in a moment of silence in memory of those who lost their lives in the 9/11 tragedy.

Reasonable Opportunity for the Public to be Heard as required by Section 286.0114.Fla.Stat. (Chapter 2013-227, Laws of Florida)

Prior to the PHT Board of Trustees One-Day Committee Meetings there were no requests from the public to be heard.

Public Health Trust Board of Trustees Chairperson’s Remarks

Mr. Sharpton thanked the Jackson Health System (JHS) staff for the outstanding presentation at the at the Annual Joint Meeting between the Board of County Commissioners and JHS on the progress that has been made particularly as it relates to the Strategic Plan. Mr. Sharpton also thanked Mr. Migoya, Mark T. Knight, Executive Vice President and Chief Financial Officer, Don S. Steigman, Executive Vice President and Chief Operating Officer, Matthew Pinzur, Associate Vice President, Communication and Outreach Division, and JHS architects for an engaging presentation, collaborative dialogue, and well thought out responses to the questions that were raised regarding the Urgent Care Center, small business participation, and operational efficiencies.
1. Joint Conference and Efficiencies Committee Meeting Call to Order

The meeting was officially called to order at 9:16 a.m. by Irene Lipof, Vice Chairperson.

(a) Previous committee meeting minutes (July 17, 2014)

Motion to approve the previous committee meeting minutes

Irene Lipof, Vice Chairperson

Mojdeh L. Khaghan moved approval; seconded by Joe Arriola, and carried without dissent.

2. Reports

(a) Chief Medical Officer

Peter Paige, M. D., Senior Vice President and Chief Medical Officer reported that regarding the Cardiology Quality Program three site visits have been scheduled for Jackson South Community Hospital, Jackson North Medical Center and Jackson Memorial Hospital to assess the operational components of the labs and resources to determine what is being done in terms of quality. A standardized quality approach will be developed across all three sites including reporting to the Quality Committee in an effort to improve and develop a consistent reporting process. The site visits are scheduled to be completed in mid-October of this year and the Cardiology Quality Program to begin operation in January 2015. Dr. Paige reminded everyone that Jackson Memorial Hospital (JMH) is continuing the necessary processes to become certified as a Comprehensive Stroke Center, as part of the certification process the Joint Commission will be conducting site visits. Dr. Paige is hopeful that that following the certification process JMH will become a Comprehensive Stroke Center in the year 2015. The Committee will be kept informed as the certification process continues.

(b) Executive Medical Committee of the Medical Staff

Joshua Lenchus, DO, PPh, FACP, SFHM, President, Executive Medical Committee of the Medical Staff reported that the Executive Medical Committee of the Medical Staff met September 8, 2014. At the meeting Mr. Migoya presented an overview of the JHS ten year plan which was well received; and representatives from the Miami Transplant Institute (MTI) report monthly regarding quality metrics and programs. MTI reporting to the Committee serves as an element of oversight.

(c) Credentials Committee Activity as of September 2014

As part of the Credentials Committee Activity report, Dr. Lenchus stated that the Committee of Interns and Residents, the union that represents house staff at UMMSOM/JHS funded the purchase of a comprehensive ultrasound and echocardiography simulator. Dr. Lenchus explained that the comprehensive ultrasound and echocardiography simulator training device will provide life-like imaging to assist in diagnosing a variety of medical issues. Dr. Lenchus is of the opinion that the comprehensive ultrasound and echocardiography simulator is an incredible system and envision that as UMMSOM/JHS continues to lead the charge by improving systems, innovating practices and embracing new technology will offer the opportunity to learn efficiently with the latest technology to other physicians, trainees, and medical students in the region.

Dr. Lenchus reported that the Executive Medical Committee of the Medical Staff thoroughly reviewed the Credentials Committee Activity for the month of September 2014. With there being no significant information to report Dr. Lenchus recommended approval of the Credentials Committee Activity as of September 2014. A detailed copy of the activity report was distributed at the meeting.
2. Reports cont…

(c) Credentials Committee Activity as of September 2014 cont…

Motion to accept the Credentials Committee Activity report as of September 2014 with a favorable recommendation to the PHT Board of Trustees

Irene Lipof, Vice Chairperson

Mojdeh L. Khaghan moved to accept the report seconded by Joe Arriola, and carried without dissent.

(d) Jackson Memorial Hospital Quality Update

Alejandro Contreras, Chief Administrative Officer and Debbie Tedder, Chief Nursing Officer presented the Jackson Memorial Hospital Quality Update. Mr. Contreras began the presentation stating that he and Ms. Tedder were prepared to present significant improvements and areas that need improvement as it relates to quality results, measurements, and patient satisfaction results. Highlights from the presentation were the following: Clinical Process of Care (Surgical Care Improvement Project, Stroke, and Venous Thromboembolism) is comprised of metrics for preoperative and postoperative care of patients with a focus on reducing the risk of infection, and managing blood sugar for cardiac surgery patients. The tactics showed close and above the national average with education being an opportunity for improvement. Initiatives are ongoing that will show significant improvements in the area of education particularly with the Stroke and Venous Thromboembolism tactics. Emergency Department (ER Arrival to Admission in Non-ER Unit, ER Admit Decision to Arrival in non-ER Unit, and ER Arrival to ER Departure – Patients Not Permitted) showed dramatic improvements in the prior year, ongoing efforts to reduce the wait time in the ER include creating a Discharge Lounge which attributed to the advance time of making patient beds available, and appointing nurses who have become specialist in the discharge process, involving the night shift Administrator in Charge to assist with managing patient wait times in the ER, appointed a new Director of Nursing in the ER Department, created a Quick Care area that is open on a 24/7 basis, triaging all EMS patients, transportation staff has been assigned to the ER Department to be able to better prioritize the transportation of patients throughout the hospital, and created a new Intern Program for new graduate nurses to train to become critical, ER, and med-surg nurses. In an ongoing effort to improve the ER flow and inpatient services there are several other enhancements that are being implemented to effect throughput. Patient Safety (Pressure Ulcers, Central Line-Associated Blood Stream Infection, Catheter-Associated Urinary Tract Infection, Ventilator-Associated Pneumonia) showed that Pressure Ulcers studies are done on a monthly basis and rounds are done on a weekly basis to better identify patients who are high risk for Pressure Ulcers and be preventative versus reactive, educated 50 nurses who now have a higher level of expertise when preventing and caring for patients with Pressure Ulcers, and there is a concentrated effort in the coming year to reduce the number of patients affected with Pressure Ulcers. With regards to the remaining infection measurement results staff has been doing a good job reducing infections, developed teams to create multiple preventive measures, and moving forward with action plans to further reduce infections within JHS. A quality improvement organization for CMS awarded Jackson Memorial Hospital for being above the national average in lowering the MICU infections rate. Staff presented a poster showing what is being done in MICU. The poster was selected to be presented in October 2014 at the Nursing Association of South Florida conference and in November 2014 at the Florida Hospital Association meeting. Service Excellence (Overall HCAHPS Rating, Willingness to Recommend, and Responsiveness of Hospital Staff) is among the priorities for the upcoming year particularly the HCAHPS results. With a focus on HCAHPS hourly rounds have begun on the nursing units, associate nurses, nurse managers, and nursing staff have been educated on service excellence, a next initiative include educating the ancillary departments, and expect to see significant improvements in service excellence over the next 6 to 12 months. The overall goal is to become above the national average in service excellence within JHS. Following the presentation the Committee engaged in discussion and concerns having to do with resources to effectively provide services for comprehensive stroke patients, ways to effectively market the reduced time in the ER and the progress that is being made, different marketing tactics that have been developed to effectively show the progress that have been made in the ER, concern regarding retaining student physicians in south Florida, patient survey results, and the hiring of new graduate and experienced nurses.
ANNOUNCEMENT

Mr. Migoya announced that for family related matters Alejandro Contreras, Chief Administrative Officer, Jackson Memorial Hospital will be leaving the JHS Family. Mr. Migoya thanked Mr. Contreras for all of his work and dedication to the hospital. During the interim, Don S. Steigman, Executive Vice president and Chief Operating Officer will be working with the JHS Team and looking for a permanent replacement.

3. Adjournment

Irene Lapciuc, Vice Chairperson at 10:04 a.m.

Meeting Minutes Prepared by
Ivenette Cobb-Black
Executive Assistant
Public Health Trust Board of Trustees
2. Reports
2 (a) Chief Medical Officer
2 (b) Chief Medical Administrative Officer
2 (c)  Executive Medical Committee of the Medical Staff
2 (d) Credentials Committee Activity as of October 2014
2 (e) Behavioral Health Hospital Quality Report
Jackson Behavioral Health Hospital (JBHH) has long been a trusted service provider for a diverse community with a wide range of needs. Rapid changes in the healthcare marketplace and our own operations now present an opportunity for JBHH to leverage that excellence. Our vision is to position this hospital to take advantage of emerging markets and new opportunities to help control the design and delivery of behavioral healthcare services across Jackson Health System. To attract new patients – particularly those with choices about where they receive care – we must be able to demonstrate our value to the same broad range of stakeholders that scrutinize our medical services: referring physicians, managed-care providers, community experts, and the patients themselves.

Appealing to those stakeholders requires a balanced approach that touches quantitative, qualitative, and emotional appeals. As a baseline, the hospital is focusing on industry-standard performance indicators. These are somewhat different from the indicators used in the medical-surgical divisions. Many of our indicators directly mirror the Hospital-Based Inpatient Psychiatric Services (HBIPS) core-measure initiative, which we joined in fall 2013. All the measures are also aligned with the Inpatient Psychiatric Facility Quality Reporting standards. The full range of data is presented below, and significant trends will be highlighted for discussion during the Public Health Trust Board of Trustees Joint Conference & Efficiencies Committee meeting.
### Admission Screening – Overall Rate

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### Physical Restraint Use – Overall Rate

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### Seclusion – Overall Rate

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* Lower is better

### Multiple Antipsychotic Medications at Discharge – Overall Rate

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* Lower is better

### Multiple Antipsychotic Medications at Discharge with Appropriate Justification – Overall Rate

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### Post-Discharge Continuing Care Plan – Overall Rate

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* New CMS Requirements & Impact of MIRACLE Implementation

### Post-Discharge Continuing Care Plan Transmitted – Overall Rate

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* New CMS Requirements & Impact of MIRACLE Implementation
### Safety Measures – Falls Rate

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*National Benchmark not available for this measure; JBHH goal to reduce staff injuries by 20% during FY 2015

### Safety Measures – Staff Injuries Rate

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*National Benchmark not available for this measure; JBHH goal to reduce staff injuries by 20% during FY 2015

### Safety Measures – Readmissions

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*National Benchmark not available for this measure; JBHH goal 15% of readmissions

### Service Excellence – Inpatient Likelihood to Recommend

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*JHS Goal 68.11%

### Service Excellence – Inpatient Overall Rating

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<tr>
<td>JBHH</td>
<td>47.37%</td>
<td>46.94%</td>
<td>57.89%</td>
<td>48.48%</td>
<td>58.82%</td>
</tr>
<tr>
<td>National</td>
<td>68.45%</td>
<td>68.45%</td>
<td>68.45%</td>
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<td>68.45%</td>
</tr>
</tbody>
</table>

*JHS Goal 75.22%
3. Adjournment
PURCHASING AND FACILITIES SUBCOMMITTEE

AGENDA

October 17, 2014
PUBLIC HEALTH TRUST BOARD OF TRUSTEES

PURCHASING AND FACILITIES SUBCOMMITTEE

AGENDA

Friday, October 17, 2014
Following the Joint Conference and Efficiencies Committee Meeting

Jackson Memorial Hospital
West Wing Board Room

Purchasing and Facilities Subcommittee
Marcos J. Lapciuc, Chairperson
Joe Arriola, Vice Chairperson
Mojdeh L. Khaghan
Ralph G. Patino

Public Health Trust Rules

Any person making impertinent or slanderous remarks or who becomes boisterous while addressing the committee, shall be barred from further audience before the committee, unless permission to continue or again address the committee be granted by the Chairperson. No clapping, applauding, heckling or verbal outbursts in support or opposition to a speaker or his or her remarks shall be permitted. No signs or placards shall be allowed in the Board Room. Persons exiting the Board Room shall do so quietly.

The use of cell phones in the Board Room is not permitted. Ringers must be set to silent mode to avoid disruption of proceedings. Individuals, including those seated around the board table, must exit the Board Room to answer incoming cell phone calls.

1. Meeting Call To Order

(a) Previous subcommittee meeting minutes (September 11, 2014)

Motion to approve the previous subcommittee meeting minutes

Marcos J. Lapciuc, Chairperson
2. Reports

(a) Purchasing

(1) Purchasing Report as of October 2014

Presented by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division

(2) Competitive Contracts Awarded or Renewed Under the Chief Procurement Officer Authority as of September 2014

Presented by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division

(3) Non-Competitive Contracts Awarded or Renewed Under $250,000 and Modifications Allowed Under the Chief Procurement Officer Authority as of September 2014

Presented by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division

(4) Key Performance Indicators (KPI) for Procurement

Presented by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division

   (1) Monthly KPI as of September 2014
   (2) Procurement KPI Report Card (October 2013 to September 2014)

(5) Direct Payments as of September 2014

Presented by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division

(b) Facilities

(1) Lease Agreement with Community Health of South Florida, Inc. (“CHI”), a Florida non-profit corporation

Presented by Madeline Valdes, Corporate Director, Property Management Division

(2) Renaming of Jackson North Community Mental Health Center

Presented by Madeline Valdes, Corporate Director, Property Management Division
3. **Resolutions Recommended To Be Accepted**

(a) Resolution authorizing and approving award of bids and proposals, waiver of bids, and other purchasing actions for October 2014, in accordance with the Public Health Trust’s Procurement Policy, Resolution No. PHT 10/12-078

_Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System_

_Motion to accept the resolution with a favorable recommendation to the Fiscal Committee_

_Marcos J. Lapciuc, Chairperson_

(b) Resolution authorizing an amendment to Section XV.D of the Public Health Trust Procurement Policy/Regulation as amended on January 28, 2013, to comport Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County regarding Local Preference in Trust contracts

_Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System_

_Motion to accept the resolution with a favorable recommendation to the Fiscal Committee_

_Marcos J. Lapciuc, Chairperson_

(c) Resolution authorizing the President or his designee to enter into a Lease Agreement with Community Health of South Florida, Inc., a Florida non-profit corporation for the rental of 10300 S. W. 216th Street, Miami, Florida 33190 and 810 West Mowry Street, Homestead, Florida 33030 solely for the purposes of a health care facility and all ancillary activities associated therewith for the treatment of indigent and non-indigent patients through the operation of a Federally Qualified Health Center, as defined in 42C.F.R 405.2401 for a period of thirty (30) years commencing October 1, 2014, with one (1) ten-year option to extend

_Sponsored by Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System_

_Motion to accept the resolution with a favorable recommendation to the Fiscal Committee_

_Marcos J. Lapciuc, Chairperson_
3. **Resolutions Recommended To Be Accepted cont…**

   (d) Resolution authorizing the renaming of the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center” and authorizing the President of the Public Health Trust to obtain approval of the Board of County Commissioners

   *Sponsored by Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System*

   **Motion to accept the resolution with a favorable recommendation to the Fiscal Committee**

   *Marcos J. Lapciuc, Chairperson*

4. **Adjournment**
1. Meeting Call To Order
PURCHASING AND FACILITIES SUBCOMMITTEE MEETING MINUTES

Thursday, September 11, 2014
Followed the Audit and Compliance Subcommittee Meeting

Jackson Memorial Hospital
West Wing Board Room
First Floor
1611 N. W. 12th Avenue
Miami, FL 33136

Purchasing and Facilities Subcommittee
Marcos J. Lapciuc, Chairperson
Joe Arriola, Vice Chairperson
Mojdeh L. Khaghan
Ralph G. Patino

Members Present: Marcos J. Lapciuc, Chairperson, Mojdeh L. Khaghan, and Ralph G. Patino

Member(s) Excused: Joe Arriola

PHT Board of Trustees Present: Irene Lipof and Darryl K. Sharpton

In addition to the Board of Trustees, the following staff members, University of Miami Miller School of Medicine (UMMSOM) Representative, and Assistant Miami-Dade County Attorneys were present: Carlos A. Migoya, Mark T. Knight, Don S. Steigman, Peter Paige, M.D., Isa Nunez, Richard Klass, Madeline Valdes, and Michelle Romano; Steven Falcone, M.D., UMMSOM Representative; and Eugene Shy, Jr., and Jeffrey Poppel, Assistant Miami-Dade County Attorneys

1. Meeting Call to Order
   Marcos J. Lapciuc, Chairperson at 11:37 a.m.

(a) Previous subcommittee meeting minutes (July 17, 2014)

   Motion to approve the previous subcommittee meeting minutes

   Marcos J. Lapciuc, Chairperson

   Mojdeh L. Khaghan moved approval; seconded by Ralph G. Patino, and carried without dissent.
2. Reports

(a) Purchasing

(1) Review of the Purchasing Report as of September 2014

In the absence of Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Mark T. Knight, Executive Vice President and Chief Financial Officer presented the items listed in the September 2014 Purchasing Report. A detailed copy of the report was included with the agenda. The items listed in the Purchasing Report was fully vetted and the due diligence process was completed by the Procurement Department staff.

(1) Review of the Purchasing Report as of September 2014 cont…

1. (729731/729734-JJ) The Perioperative Division, Jackson Main, requests a dual contract award to Thoratec Corporation and Heartware, Inc. for a period of one (1) year for the provision of circulatory assist units and their respective consumables (ongoing purchase).

**Thoratec Corporation and Heartware Incorporated:**

This request for funding $2,083,464 (for one (1) year)

Total approved funding $2,083,464

2. (717757/717494/703518-TW) The Pathology Services Administration (Transfusion) Department requests an approval to exercise the fourth and final option to renew of the existing competitively awarded contract (ITB #10-4844) for blood supply.

**One Blood, Incorporated:**

Option to Renew #4 $10,200,000 (for one (1) year)

Total approved funding: $10,200,000

Mr. Knight recommended to accept the September 2014 Purchasing Report as presented.

(2) Competitive Contracts Awarded or Renewed Under the Chief Procurement Officer Authority as of August 2014

No verbal report was presented. A detailed copy of the report was included with the agenda.

(3) Non-Competitive Contracts Awarded or Renewed Under $250,000 and Modifications Allowed Under Chief Procurement Officer Authority as of August 2014

No verbal report was presented. A detailed copy of the report was included with the agenda.

(4) Key Performance Indicators (KPI) for Procurement

1. Monthly KPI
2. Procurement KPI Report Card (July 2013 to June 2014)

Mr. Knight reported that the average cycle time for completed contracts was 18 days; savings was approximately $800,000 for the current year on renewals that were processed in the month of August. A detailed copy of the report was included with the agenda.
2. Reports cont…

(a) Purchasing cont…

(5) Direct Payments as of August 2014

No verbal report was presented. A detailed copy of the report was included with the agenda.

(6) Small Business Enterprise (SBE) Program

As a follow up to the Vendor Fair that was held earlier during the year Mr. Knight reported that two (2) separate Vendor Fairs have been scheduled for September 23, 2014 and October 1, 2014 at JHS community hospitals. The Subcommittee will be presented with an update report regarding the outcome of the Vendor Fairs.

(b) Facilities

(1) Construction Projects Presentation

Isa Nunez, Vice President, Facilities Design and Construction presented an update photo presentation including highlights of the following key projects:

**East Tower 7B High-Risk Maternity** – Near completion and furniture is scheduled to be in place at the end of September 2014.

**Ryder Trauma Center Hardening Project** – Moving forward with the project which include rendering of the building exterior areas, also reviewing options to modernize the windows of the building. The project is scheduled for completion one year from the project start date.

**Park Plaza East Retail** – The project is completed and open. New food venues are scheduled to open at the end of the 2014 calendar year.

**Park Plaza West Retail** – In the process of moving forward with the project and will keep the Subcommittee informed with update reports.

With regards to the vendor spaces located in Park Plaza East, Madeline Valdes, Corporate Director, Property Management Division reported that construction for the Au Bon Pain Restaurant is scheduled for completion on December 1, 2014 at which time rental rates begin, and plans are ongoing to build Jamba Juice, Aunties Anne’s Pretzel Perfect, Carvel, and Moes Southwest Grill food restaurants. Plans for Park Plaza West retail are ongoing with RFP’s for two (2) venues. Upon receiving responses to the RFP’s, evaluating the responses, and appointing a Selection Committee vendor recommendations will be presented to the Subcommittee for approval.

In response to a request to complete a lease analysis showing the use of a master developer versus JHS managing its leases, Ms. Valdes presented the following information:

<table>
<thead>
<tr>
<th><strong>Master Developer</strong></th>
<th><strong>JHS</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>First Year – over $700,000</td>
<td>First Year – approximately $1.2 to $2.6 million</td>
</tr>
<tr>
<td>Over Ten Years – approximately $810,000</td>
<td>Over Ten Years – approximately 3 times the amount of a Master Developer</td>
</tr>
</tbody>
</table>

Based on the results of the analysis Ms. Valdes stated that JHS managing its leases will generate additional revenue than it did in the past. It is anticipated that completing the new remodeling project will increase the number of patients and guests visiting the hospital and increase business for JHS.
3. Resolutions Recommended To Be Accepted

   (a) Resolution authorizing and approving award of bids and proposals, waiver of bids, and other purchasing actions for September 2014, in accordance with the Public Health Trust’s Procurement Policy, Resolution No. PHT10/12-078

   Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System

   Motion to accept the resolution with a favorable recommendation to the Fiscal Committee

   Marcos J. Lapciuc, Chairperson

   Darryl K. Sharpton moved approval;
   seconded by Mojdeh L. Khaghan,
   and carried without dissent

Add-on Agenda Item

   (1) Resolution authorizing the President or his designee to enter into a First Addendum to Cost Reimbursement Agreement (“CRA”) with Miami-Dade Police Department (“MDPD”) for use of 323 square feet of office space situated at 901 NW 17th Street, Suite J, Miami, Florida for a term that is concurrent with the CRA, unless terminated sooner by the parties upon no less than thirty (30) days’ advance notice to the non-terminating party

   Sponsored by Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System

   The proposed agreement applies only to one office. The agreement may be terminated by either party with at least 30 days’ notice. The proposed agreement has minimal fiscal impact. MDPD would not be charged for use of the space, and JHS would provide maintenance, repairs and utilities. JHS and MDPD have worked productively under the existing partnership agreements. The proposed space agreement would be overseen by Madeline Valdes, Corporate Director, Property Management Division.

   Motion to accept the add-on agenda item (resolution) with a favorable recommendation to the Fiscal Committee

   Marcos J. Lapciuc, Chairperson

   Mojdeh L. Khaghan moved approval;
   seconded by Ralph G. Patino, and
   carried without dissent.

Annual Joint Meeting between PHT Board of Trustees and Board of County Commissioners

Mr. Lapciuc expressed thanks to Mr. Migoya and the JHS Management Staff for creating and informing the Board of County Commissioners and the public with an incredible presentation. Mr. Lapciuc stated that JHS seem to be on the right track and going forward.

4. Adjournment

Marcos J. Lapciuc, Chairperson at 11:55 a.m.

Meeting Minutes Prepared by
Ivenette Cobb-Black
Executive Assistant
Public Health Trust Board of Trustees
2. Reports
2 (a) Purchasing
TO:       PUBLIC HEALTH TRUST BOARD OF TRUSTEES

FROM:     PROCUREMENT MANAGEMENT DEPARTMENT

The following recommendations are made in accordance with the Trust’s “Procurement Policy” and it’s implementing “Procurement Regulation.” This report includes competitively solicited contract awards over $3,000,000, waivers of formal competition over $250,000 and other categories for Board approval as prescribed by the Procurement Regulation. The entire report has been screened and assembled by the Procurement Management Department with the direct participation of the Directors and staff, all subject to review by the Chief Procurement Officer, consultation with the Executive Staff and the President, and reviewed for legal sufficiency by the County Attorney’s Office.

SECTION I. AWARDS UNDER INVITATIONS TO BID (ITB’s)

This section consists of awards under competitively solicited Invitations to Bid (ITB’s) over $3,000,000.

1. (603196-CS) The Quality and Patient Safety Department requests a contract award, resulting from a competitive Invitation To Bid (ITB 14-12059-TW), for Skilled Nursing Home Services (Ongoing/replacement purchase).

Unity Health & Rehabilitation Center
and Pine Crest Convalescent Center:

This Request for Funding: $3,895,463
(for one year)

Total approved funding: $3,895,463

Background
This competitive procurement was solicited and administered by the Procurement Management Department through a competitive Invitation to Bid process (ITB # 14-12059-TW) that was publicly advertised on July 2, 2014. The ITB document was distributed to over 28 potential bidders in the Nursing Home Services industry located in Monroe, Miami-Dade, Broward and Palm Beach counties. The Pre-Bid conference took place on July 16, 2014, and five (5) companies participated. Bid responses were received from Unity Health & Rehabilitation Center (“Unity Health”) and Pine Crest Convalescent Center (“Pine Crest”).

The current service provider is: Jackson Heights NH, LLC, dba Unity Health & Rehabilitation Center.

Recommendation
Unity Health and Pine Crest will provide Skilled Nursing Home Services throughout the entire Jackson Health System, and utilization will be broken down as to: 70% to Unity Health, the Prime vendor, and 30% awarded to Pine Crest.

The award of this contract will provide cost-avoidance and savings through the discharging of unfunded patients to Skilled Nursing Homes Services (SNH), a more appropriate level of care, as follows:
<table>
<thead>
<tr>
<th>Estimated Hospital Cost per Bed</th>
<th>Period of Time</th>
<th>Estimated Amount of Beds</th>
<th>Total Cost of 1 Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Acute Per Diem (Estimated)</td>
<td>$560</td>
<td>365 days</td>
<td>30</td>
</tr>
<tr>
<td>New SNH Per Diem</td>
<td>$300</td>
<td>365 days</td>
<td>30</td>
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ANNUAL POTENTIAL SAVINGS $2,847,000

The final contract/purchase order shall be subject to quarterly evaluations by the Trust’s SNF Medical Director/ARNP for ongoing care planning and to ensure care management recommendations are met.

The five-day protest filing period started on September 4, 2014 and ended September 11, 2014 at 5:00 PM with no reported dispute.

This contract has been approved by Risk as to Insurance and Liability and by the County Attorney’s Office for Legal sufficiency.

This contract can be terminated for convenience with a thirty (30) calendar days’ notice and includes UAP and OIG provisions.

In accordance with our Contractor Due Diligence review, Unity Health & Rehabilitation Center and Pine Crest Convalescent Center have provided Sworn/Notarized Statements to the Trust’s Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The companies have not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the companies have not been debarred nor have the firms received formal notices of non-compliance or non-performance in the five (5) years prior to proposal submittals to the Trust. (K. Andrews).

SECTION II. AWARDS UNDER REQUESTS FOR PROPOSALS (RFP’s)

This section consists of awards under competitively solicited Requests for Proposals (RFP’s) over $3,000,000.

SECTION III. AWARDS UNDER THE COMPETITIVELY SOLICITED CONTRACTS OF OTHER PUBLIC PROCUREMENT ENTITIES

This section consists of awards over $3,000,000 under competitively solicited (“ITB,” “RFP” or equivalent) contracts of other public and nonprofit entities.

No items to report.

SECTION IV. AWARDS UNDER GROUP PURCHASING ORGANIZATION (“GPO”) CONTRACTS

This section consists of awards over $3,000,000 under Group Purchasing Organization (“GPO”) contracts. GPOs are organizations that aggregate the purchasing volume of their members consisting of hospitals and other health care providers to leverage discounts with manufacturers, distributors and other vendors to realize administrative savings and efficiencies. The Trust’s GPO is MedAssets.

No items to report.

SECTION V. AWARDS UNDER A WAIVER OF FORMAL COMPETITION

This section consists of awards over $250,000 without the formal solicitation of competitive bids or proposals. All award recommendations in this section have the approval of the President, are based on a finding that the waiver of competitive bidding is in the best interests of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

A. Sole Source

No items to report.
B. Physician’s Preference

Staff requests a waiver of formal competition for the contract items listed in this category because a physician and clinician have requested the particular item without which the physician and clinician cannot successfully and safely render patient care.

2. (743500- EH) The Department of Perioperative Services is requesting the acquisition of two ZEISS Pentero 800 neurosurgical microscopes. This unit is an optical platform utilized in enhancing the surgeon’s visualization during a surgical procedure. The surgical microscope utilizes a powerful xenon lighting system to illuminate the surgical field and magnifies visualization to improve clinical precision (new purchase).

Carl Zeiss Meditech, Inc.: $ 345,000

Total approved funding $ 345,000

Background

Currently, Jackson Main’s OR Department is utilizing outdated microscope technology to handle large case volumes. The new microscopes will reduce delays, achieve higher optical clarity and allow for better visualization, quicker OR room turn around, and scheduling improvement for different procedures. Earlier this year, product trials were coordinated to vet competitive products within the market place. All evaluations concluded that the ZEISS Pentro 800 was the superior product.

• The ZEISS Pentro 800 has the longest working distance available in any microscope today. The ZEISS Pentro 800 specification sheets show that the working distance ranges from 200mm to 500mm resulting in greater versatility for clinical staff. In addition, due to the physics of optics, a greater working distance results in a larger depth of focus resulting in a sharper and clearer view.

• The ZEISS Pentro line is the only surgical microscope that offers both automatic focus and focus aid laser spots. Both of these items enhance the visualization capabilities of the microscope for clinical staff. The automatic focus allows the surgeon to have the microscope’s computer focus for him at sub-millimeter accuracy at the touch of a button. The focus aid laser spots provide immediate visual confirmation at every moment as to whether the microscope is precisely focused at a particular point in the surgical field.

• The ZEISS Pentro surgical microscope is the only surgical microscope with a second off angle source of illumination for the surgical field. This dual illumination is unique to our ZEISS Pentro and it eliminates shadows from occurring in the surgeon’s surgical field. ECRI and MD-Buyline show competitive microscopes do not have this dual illumination feature.

• The ZEISS Pentro is the only surgical microscope that has an independent axis for its co-observation tube optics. This is important for the unit being utilized for pediatric neurosurgery. During a craniotomy it allows our neurosurgeons to alter the angle of the microscope’s body while allowing the assistant to compensate the position of their co-observer tube while minimizing the effect on the unit’s overall balance.

• The ZEISS Pentro is the only microscope that offers an auto drape feature utilizing hidden air suction ports in the frame of the microscope. This feature allows the staff to drape the surgical microscope more quickly and efficiently thus improving work flow, and reducing start time set up time by allowing the hidden suction ports to create a perfect drape seal at the touch of a button.

• The ZEISS Pentro is the only microscope to fully internalize their integrated camera. This results in a much smaller and more compact microscope body and eliminates all external cabling at the surgical site.

Recommendation

The Perioperative Division recommends a bid-waiver award to Carl Zeiss Meditech, Inc. for the purchase of two Zeiss Pentro 800 Microscopes.

A Bid Waiver Justification has been provided and Conflict of Interest Declarations signed by: Martha Garcia, Director of Operations, Jackson Memorial Hospital; Hamilton Clark, Chief Financial Officer for Jackson Memorial Hospital; Roberto Heros, Sr. VP and Chief Medical Officer for Jackson Memorial Hospital; Barth Green, Chairman, Department of Neurosurgery, University of Miami /Jackson Memorial Hospital; and Carolyn Crawford, Operations Manager, Carl Zeiss Meditech Inc. with no reported disclosure. Jackson Health System was able to obtain $57,521.80 in package discounts and additional discounts in the amount of $86,653 for a total of $144,174 exceeding ECRI and MD Buyline recommendations. (Martha Garcia). In addition, Freight charges and UAP reductions were achieved.
C. **Standardization**

Items in this category have been established as the Trust standard.

No items to report.

D. **Non-Competitive Cooperative Purchasing**

This subsection consists of awards under the contracts of other public entities that were not competitively solicited.

No items to report.

E. **Miscellaneous Bid Waiver**

This subsection consists of awards not falling in the other categories of waiver of formal competition but where waiver is deemed to be in the best interests of the Trust.

No items to report.

**SECTION VI. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE COMPETITIVELY SOLICITED**

This section refers to existing contracts that were competitively bid (“ITB” or “RFP”) at their origin and consists of either (a) the exercise of established options to renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval.

3. **(740023-MAM)** The Patient Finance Department of the Revenue Cycle Division for Jackson Health System requests approval to increase the allocation of existing funds for the Chapin Revenue Cycle Management, LLC contract (Ongoing purchase).

**Chapin Revenue Cycle Management, LLC:**

<table>
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<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>1st OTR - Modification # 4</td>
<td>$2,800,000</td>
</tr>
<tr>
<td>(PHT Approved January 2014)</td>
<td>(for one year)</td>
</tr>
<tr>
<td>Additional Funding - Modification # 5</td>
<td>$840,000</td>
</tr>
<tr>
<td>(CPO delegated authority)</td>
<td></td>
</tr>
<tr>
<td>This Request for Funding</td>
<td>$1,602,406</td>
</tr>
<tr>
<td><strong>Total approved funding:</strong></td>
<td><strong>$5,242,406</strong></td>
</tr>
</tbody>
</table>

**Background**

In December 2010 Chapin Revenue Cycle Management, LLC was awarded a contract by the PHT Board pursuant to RFP No. 10-5258 for Collection Agencies Services. Chapin provides collection services for all nongovernmental financial records for the balance review and audit services for underpayment and contract compliance (Category G of the RFP). The initial term of this agreement was three (3) years, and the Trust exercised the first Option to Renew (OTR), approved in January 2014 by the PHT Board, for a period of one year through February 2015. In September 2014 the amount of $840,000 was added to this contract under CPO authority, necessitated by an increased rate of collection. Since the award of this contract, Chapin has realized and surpassed the collection expectations of the Revenue Cycle Division. In addition, Vaughan Holland Consulting, which had been previously awarded a portion of this contract in Category G, was terminated on July 23, 2012 for performance issues, and Chapin took over this vendor’s assigned duties on November 2, 2013.
Recommendation

In light of the foregoing, the Revenue Cycle Division is requesting approval of additional funding, as they have determined it would be in the Trust’s best interest to continue the collection efforts provided under this contract. The accelerated rate of collection projects a necessary increase in funding, at this time, of an estimated $570,000 per month or a total of $1,602,406 to pay the vendor’s recovery fee for the remaining three months of the contract. The anticipated collection on behalf of the Trust is $2,442,406.

The original contract was reviewed and approved by the CAO for legal sufficiency and by Risk as to insurance and indemnification.

This contract can be terminated for convenience with a sixty (60) day notice and includes UAP and OIG provisions.

In providing an evaluation of Chapin’s performance during the current contract year, the Revenue Cycle Management Division has reported the following:

- The contracted service meets requirements established by the department.
- The overall service is good.
- There have been no complaints regarding this contracted service.

Based on the overall contract performance evaluation, the Revenue Cycle Management Division has recommended the continuation of this contracted service (M. Torres).

4. (732836-ML) The Pathology Department requests additional funding to the agreement with Quest Diagnostics, Inc. for referral diagnostic laboratory services (ongoing purchase).

**Quest Diagnostics, Inc.**

| Initial Contract Value | $ 3,000,000 |
| (CPO Delegated Authority) | (for three years) |
| This Request for Funding: | $ 660,000 |
| **Total approved funding:** | **$ 3,660,000** |

Background

The Trust entered into the current agreement with Quest Diagnostics in 2011 for the provision of reference laboratory services under MedAssets GPO Agreement No.: LB01066. Quest is the primary vendor for these services providing esoteric, specialized testing that cannot be performed by the JHS Pathology Department. Throughout the last two years the complexity of reference testing has increased causing a direct impact on expenses.

In providing an evaluation of Quest’s performance during the current contract year, the Pathology Department has reported the following:

- The contracted service meets the applicable standards addressed in the Joint Commission Standards and Pathology Department needs.
- The overall service is good.
- There have been no complaints regarding this contracted service.
  - The vendor meets all requirements for the contracted service
  - The average turnaround time for service delivery meets standards
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.

Recommendation

Based on overall contract performance and increased utilization, the Pathology Department requests additional funding for payment of invoices in the amount of $345,000 and $315,000 to allow for the continuation of services through the end of the current contract term on December 31, 2014 (Martha Garcia).
SECTION VII. OPTIONS -TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT
WERE AWARDED UNDER A WAIVER OF FORMAL COMPETITION

This section refers to existing contracts that were not competitively bid at their origin and consists of either (a) the exercise of established options-to renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval. All contracts in this section are renewals not previously authorized by the Board have the written approval of the President, are based on a finding that the waiver of full and competitive bidding is in the best interest of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

5. (704355-MAM) The Information Technology Department requests approval of the first Option to Renew (OTR) the Hosting and Consulting Services Agreement for Velocity, Inc.:

Velocity Technology Solutions, Inc.:

<table>
<thead>
<tr>
<th>Initial Contract Award</th>
<th>$ 248,904</th>
</tr>
</thead>
<tbody>
<tr>
<td>(CPO Delegated Authority- 10/2013)</td>
<td>(for one year)</td>
</tr>
<tr>
<td>This Request for Funding:</td>
<td>$ 248,904</td>
</tr>
<tr>
<td>OTR No. 1</td>
<td>(for one year)</td>
</tr>
<tr>
<td><strong>Total approved funding:</strong></td>
<td><strong>$ 497,808</strong></td>
</tr>
</tbody>
</table>

Background
Velocity Technology Solutions, Inc. presently provides hosting services for the Trust's Lawson Enterprise Resource Planning (ERP) modules. The agreement was created via a waiver of formal competition specifically for the cloud hosting services of the following, newly procured, Lawson modules:

- Talent Management
- Contract Management
- Supply Order Management

The master agreement has two individual scopes of work (SOWs), one for Project Stewardship (SOW#1) and the other for Hosting Services (SOW#2). This agreement is for One (1) Year with four (4) options to renew of One (1) Year each and has a 180 day termination for convenience clause due to the effort required to migrate any data to a new hosting environment. Pricing for this OTR No. 1 will be the same as the initial year of the contract.

In accordance with our Contractor Due Diligence review, Velocity Technology Solutions, has provided a Sworn/Notarized Statement to the Trust's Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The Company has not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the Company has not been debarred nor has the Firm received a formal notice of non-compliance or non-performance in the five (5) years prior to proposal submittal to the Trust.

In providing an evaluation of Velocity's performance during the current contract year, the Information Technology Department has reported the following:

- The contracted service meets applicable standards.
- The overall service is good.
- There have been no complaints from employees regarding this contracted service.
  - The service has never caused delays.
  - The vendor meets all requirements outlined by Information Technology for the contracted service.
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.
Recommendation
Based on the overall contract performance evaluation, the Information Technology Department has recommended the continuation of this contracted service. ECRI and MD Buyline do not recommend any additional savings at this time (Michael Garcia).

SECTION VIII. MISCELLANEOUS

This section consists of procurement actions that require Board approval not included under any other section of the Purchasing Report.

No items to report.
<table>
<thead>
<tr>
<th>Vendor Name</th>
<th>Description</th>
<th>Cost Center &amp; Director/VP</th>
<th>Contract Number</th>
<th>Contract Date</th>
<th>Contract Value</th>
<th>Contract Term</th>
<th>Procurement Method</th>
<th>UAP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate Screening Services</td>
<td>Background Screening</td>
<td>69509, 96313, 96214, 89720, 95614, 80402 Maria Huot-Barrientos</td>
<td>8108915 SERV 8201393 SERV 8302013 SERV</td>
<td>09/22/2014</td>
<td>$373,450.00</td>
<td>1 Year</td>
<td>ITB-12-10605-CS</td>
<td>Yes</td>
</tr>
<tr>
<td>Fh Paschen, SN Nielsen and Associates</td>
<td>Door Hardware Replacement Project for Behavioral Health</td>
<td>94913 Isa Nunez</td>
<td>4103176 CAPS</td>
<td>09/18/2014</td>
<td>$323,298.00</td>
<td>One Time</td>
<td>ITB 11-6060 Job Order Contract</td>
<td>Yes</td>
</tr>
<tr>
<td>Florida Jet Services</td>
<td>Organ Air Transportation (Primary Vendor)</td>
<td>75016 Maggy Dickens</td>
<td>8108936 SERV</td>
<td>09/29/2014</td>
<td>$1,748,850.00</td>
<td>3 Years</td>
<td>RFP-13-11362-MAM</td>
<td>Yes</td>
</tr>
<tr>
<td>Lee Construction Group Inc.</td>
<td>Furnish and Install Sound Attenuators at the Mechanical Room at Jackson South Community Hospital (Noise Reduction Project)</td>
<td>94913 Isa Nunez</td>
<td>4103183 CAPS</td>
<td>09/19/2014</td>
<td>$396,543.27</td>
<td>6 Months</td>
<td>ITB 11-6060 Job Order Contract</td>
<td>Yes</td>
</tr>
<tr>
<td>Lego Construction Company</td>
<td>Elevator Modernization for ET 3,4,6,7 Elevator Landings</td>
<td>94913 Isa Nunez</td>
<td>4103143 CAPS</td>
<td>09/09/2014</td>
<td>$483,358.99</td>
<td>1 Year</td>
<td>ITB 11-6060 Job Order Contract</td>
<td>Yes</td>
</tr>
<tr>
<td>Maquet Medical System</td>
<td>10 Ventilators for the Respiratory Department at Jackson North Medical Center</td>
<td>571870 Gino Santori</td>
<td>9300137 CAP</td>
<td>09/08/2014</td>
<td>$349,665.90</td>
<td>One Time</td>
<td>Medassets # MS00325</td>
<td>Yes</td>
</tr>
<tr>
<td>Olympus</td>
<td>Endoscopic Video System For Jackson North Medical Center</td>
<td>9300146 CAP</td>
<td>09/30/2014</td>
<td>$812,084.91</td>
<td>OneTime</td>
<td>Medassets # EO111</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>RC Construction and Investments</td>
<td>Renovation of the 9th floor of Jackson Medical Towers for the Revenue Cycle Department</td>
<td>94913 Isa Nunez</td>
<td>4103180 CAPS</td>
<td>09/19/2014</td>
<td>$545,680.00</td>
<td>One Time</td>
<td>ITB-14-11647-KG</td>
<td>Yes</td>
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<tr>
<td>Siemens Government</td>
<td>Telephone System Services and Maintenance</td>
<td>92820 Mike Garcia</td>
<td>8108940 SERV</td>
<td>09/30/2014</td>
<td>$2,306,901.32</td>
<td>3 Years</td>
<td>GSA Contract GS-35F-0696-M</td>
<td>Yes</td>
</tr>
<tr>
<td>Siemens Medical Solution</td>
<td>Artist Biplane System (Interventional Radiology Endo Vascular Equipment) for the Radiology Department</td>
<td>73615 Martha Garcia</td>
<td>9100698 CAP</td>
<td>09/19/2014</td>
<td>$1,818,000.00</td>
<td>One Time</td>
<td>Medassets # MS03231</td>
<td>Yes</td>
</tr>
<tr>
<td>Stryker Sales Corp. dba Stryker Medical</td>
<td>ICU and Med Surg Patient Beds for Jackson North Medical Center</td>
<td>58610 Beverly Capasso</td>
<td>9300139 CAP</td>
<td>09/22/2014</td>
<td>$2,243,074.92</td>
<td>OneTime</td>
<td>Medassets # MS02909</td>
<td>Yes</td>
</tr>
<tr>
<td>Trinity Air Ambulance</td>
<td>Organ Air Transportation (Secondary Vendor)</td>
<td>75016 Maggy Dickens</td>
<td>8108937 SERV</td>
<td>09/29/2014</td>
<td>$172,700.00</td>
<td>3 Years</td>
<td>RFP-13-11362-MAM</td>
<td>Yes</td>
</tr>
</tbody>
</table>

1. "Medassets" is the Trust's primary "Group Purchasing Organization" (GPO)
2. "State Contract" and "Miami-Dade Contract" mean a contract competitively awarded by the State or County as a "cooperative contract".
3. "US Communities" means a contract competitively awarded by the U.S. Communities governmental purchasing alliance as a "cooperative contract".
4. "OTR" means "Option to Renew".
5. "Contract Value" corresponds to the fixed "Contract Term" that has been awarded or rewarded (not to future OTR's).
6. "RFP" means competitive Request for Proposals (or Qualifications) procurement process performed by the JHS Procurement Management Department.
7. "ITB" means competitive Invitation to Bid (or Quote) procurement process performed by the JHS Procurement Management Department.
8. "UAP" means User Access Program

E – Exclusion as per UAP program: ie, Federal Grant, etc.
Yes – Incorporated into the purchase as either discount on invoice or discount upfront
N/A – No, did not apply to procurement. Either an emergency purchase or contract was executed or extended before UAP was implemented
### Monthly Report of Non-Competitive Contracts Awarded Under 250K and Modifications Allowed Under CPO Authority

**September 2014**

For Information Only

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Cost Center &amp; Director/VP</th>
<th>Contract Number</th>
<th>Contract Date</th>
<th>Contract Value</th>
<th>Contract Term</th>
<th>Procurement Method</th>
<th>UAP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adienne SA</td>
<td>Emergency order for pharmaceutical drug (Thiotepa) for pediatric bone marrow patient</td>
<td>73005 Martha Garcia</td>
<td>15630148 EMER</td>
<td>08/05/2014</td>
<td>$27,580.00</td>
<td>One Time</td>
<td>Emergency / Sole Source</td>
<td>N/A</td>
</tr>
<tr>
<td>Harvest Technologies, Corp.</td>
<td>Graft, Bone Marrow Aspiration Kit</td>
<td>83701 Jay Miranda</td>
<td>2102155 2102235</td>
<td>09/24/2014</td>
<td>$24,500.00</td>
<td>One Time</td>
<td>Sole Source</td>
<td>Yes</td>
</tr>
<tr>
<td>Karl Storz Endoscopy America</td>
<td>Instruments for JNMC Operating Room</td>
<td>57021 Beverly Capasso</td>
<td>3022397</td>
<td>09/17/2014</td>
<td>$28,771.50</td>
<td>One Time</td>
<td>Bid Waiver</td>
<td>Yes</td>
</tr>
<tr>
<td>Natus Medical, Inc.</td>
<td>Replacement and Upgrades for Neuro Muscular System in the Radiology Department</td>
<td>103 Beverly Capasso</td>
<td>9300143 CAP</td>
<td>09/25/2014</td>
<td>$110,590.00</td>
<td>One Time</td>
<td>Sole Source</td>
<td>Yes</td>
</tr>
<tr>
<td>Pantropic Power, Inc.</td>
<td>Emergency Load Bank Testing of Generators</td>
<td>80105 Martha Garcia</td>
<td>15649802 EMER</td>
<td>09/24/2014</td>
<td>$10,520.00</td>
<td>One Time</td>
<td>Emergency</td>
<td>Yes</td>
</tr>
<tr>
<td>Sentry Data Systems, Inc.</td>
<td>Software to determine and document patient medication per required 340B regulation.</td>
<td>73005 Martha Garcia</td>
<td>8108861 SERV</td>
<td>09/10/2014</td>
<td>$188,700.00</td>
<td>1 Year</td>
<td>Bid Waiver</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Note: “Non-competitive” procurement category includes: Sole Source, Physician's Preference, Standardization, Non-Competitive Cooperate Purchasing, and Miscellaneous Bid Waiver.

UAP - User Access Program:
- Exempt – Exclusion as per UAP program: i.e., Federal Grant, etc.
- Yes – Incorporated into the purchase as either discount on invoice or discount upfront
- N/A – No, did not apply to procurement. Either an emergency purchase or contract was executed or extended before UAP was implemented

**Legacy System**

Legacy system means a system including, but not limited to computer software, computer hardware, and biomedical equipment that are fully integrated into the daily operations of one or more departments or are considered strategic in nature or are unique to the provider, manufacturer, distributor, and / or provider. The Purchase of support, maintenance, upgrades, and necessary expansions of legacy systems shall not be subject to the requirements of the Procurement Regulation relating to competitive process.

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Cost Center &amp; Director/VP</th>
<th>Contract Number</th>
<th>Contract Date</th>
<th>Contract Value</th>
<th>Contract Term</th>
<th>Procurement Method</th>
<th>UAP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business Software Inc.</td>
<td>Annual Maintenance Support Renewal for Payroll Software</td>
<td>92816 Mike Garcia</td>
<td>8108871 SERV</td>
<td>09/12/2014</td>
<td>$10,212.64</td>
<td>1 Year</td>
<td>Legacy</td>
<td>N/A</td>
</tr>
<tr>
<td>Syscom Technologies, Inc.</td>
<td>Annual Maintenance Support Renewal of the Infoblox Domain Naming Service and Dynamic Host Configuration Protocol</td>
<td>92818 Mike Garcia</td>
<td>8108934 SERV</td>
<td>09/29/2014</td>
<td>$11,780.00</td>
<td>1 Year</td>
<td>Legacy</td>
<td>Yes</td>
</tr>
</tbody>
</table>
2 (a) (4) Key Performance Indicators (KPI) for Procurement
### Procurement KPI

#### I. Purchase Order Activity (Monthly)

<table>
<thead>
<tr>
<th>Activity:</th>
<th>Optiflex &amp; Omnicell Activity: Total</th>
<th>May</th>
<th>June</th>
<th>July</th>
<th>August</th>
<th>September</th>
<th>Grand Total</th>
<th>Average PO's</th>
<th>May</th>
<th>June</th>
<th>July</th>
<th>August</th>
<th>September</th>
<th>Grand Total</th>
<th>Average Lines</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buyers &amp; Omnicell:</td>
<td>8,101</td>
<td>7,499</td>
<td>8,281</td>
<td>7,828</td>
<td>8,203</td>
<td>39,912</td>
<td>7,982</td>
<td>105,973</td>
<td>96,843</td>
<td>105,144</td>
<td>103,690</td>
<td>112,802</td>
<td>524,452</td>
<td>104,890</td>
<td></td>
</tr>
</tbody>
</table>

Monthly Average Number of PO's by FTE for September = 631

#### II. Contracting Activity (Weekly)

Current Activity as of 09/29/2014

- # of Projects with Approved Documents*: 38
- # of Projects Pending Procurement Documents: 43

<table>
<thead>
<tr>
<th># of Projects Pending Procurement Documents</th>
<th>*Approved Documents</th>
<th>Administrative</th>
<th>15</th>
<th>45</th>
<th>53</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital / Support Services</td>
<td></td>
<td>18</td>
<td>90</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td></td>
<td>22</td>
<td>152</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Hospitals (JNMC/JSCH/Holtz)</td>
<td></td>
<td>16</td>
<td>97</td>
<td>44</td>
<td></td>
</tr>
<tr>
<td>Information Technology</td>
<td></td>
<td>3</td>
<td>13</td>
<td>18</td>
<td></td>
</tr>
<tr>
<td>Long Term Care / Quality / Safety</td>
<td></td>
<td>1</td>
<td>197</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>OR / Surgery / Anesthesia</td>
<td></td>
<td>5</td>
<td>270</td>
<td>69</td>
<td></td>
</tr>
<tr>
<td>Pharmacy</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Revenue Cycle</td>
<td></td>
<td>1</td>
<td>63</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>81</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Average # of Weekdays in Process with

<table>
<thead>
<tr>
<th># of Contracts in Process</th>
<th>Pending Documents</th>
<th>*Approved Documents</th>
</tr>
</thead>
<tbody>
<tr>
<td>29-Sep-14</td>
<td>184</td>
<td>57</td>
</tr>
<tr>
<td>29-Aug-14</td>
<td>175</td>
<td>58</td>
</tr>
<tr>
<td>25-Jul-14</td>
<td>149</td>
<td>63</td>
</tr>
<tr>
<td>1-Jul-14</td>
<td>158</td>
<td>72</td>
</tr>
<tr>
<td>29-May-14</td>
<td>171</td>
<td>65</td>
</tr>
<tr>
<td>2-May-14</td>
<td>195</td>
<td>57</td>
</tr>
<tr>
<td>2-Apr-14</td>
<td>219</td>
<td>48</td>
</tr>
<tr>
<td>26-Feb-14</td>
<td>153</td>
<td>69</td>
</tr>
<tr>
<td>29-Jan-14</td>
<td>143</td>
<td>72</td>
</tr>
<tr>
<td>6-Jan-14</td>
<td>170</td>
<td>68</td>
</tr>
<tr>
<td>22-Nov-13</td>
<td>140</td>
<td>78</td>
</tr>
<tr>
<td>5-Nov-13</td>
<td>165</td>
<td>65</td>
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<tr>
<td>1-Oct-13</td>
<td>174</td>
<td>64</td>
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<tr>
<td>30-Aug-13</td>
<td>172</td>
<td>59</td>
</tr>
<tr>
<td>29-Jul-13</td>
<td>132</td>
<td>76</td>
</tr>
<tr>
<td>3-Jul-13</td>
<td>181</td>
<td>65</td>
</tr>
<tr>
<td><strong>Average</strong></td>
<td><strong>168</strong></td>
<td><strong>65</strong></td>
</tr>
</tbody>
</table>

*Procurement process begins upon receipt of fully completed / approved documents, per Procurement Regulation

#### III. Previous Activity

<table>
<thead>
<tr>
<th># of Contracts</th>
<th>Pending Documents</th>
<th>*Approved Documents</th>
</tr>
</thead>
<tbody>
<tr>
<td>29-Sep-14</td>
<td>184</td>
<td>57</td>
</tr>
<tr>
<td>29-Aug-14</td>
<td>175</td>
<td>58</td>
</tr>
<tr>
<td>25-Jul-14</td>
<td>149</td>
<td>63</td>
</tr>
<tr>
<td>1-Jul-14</td>
<td>158</td>
<td>72</td>
</tr>
<tr>
<td>29-May-14</td>
<td>171</td>
<td>65</td>
</tr>
<tr>
<td>2-May-14</td>
<td>195</td>
<td>57</td>
</tr>
<tr>
<td>2-Apr-14</td>
<td>219</td>
<td>48</td>
</tr>
<tr>
<td>26-Feb-14</td>
<td>153</td>
<td>69</td>
</tr>
<tr>
<td>29-Jan-14</td>
<td>143</td>
<td>72</td>
</tr>
<tr>
<td>6-Jan-14</td>
<td>170</td>
<td>68</td>
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<tr>
<td>22-Nov-13</td>
<td>140</td>
<td>78</td>
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<tr>
<td>5-Nov-13</td>
<td>165</td>
<td>65</td>
</tr>
<tr>
<td>1-Oct-13</td>
<td>174</td>
<td>64</td>
</tr>
<tr>
<td>30-Aug-13</td>
<td>172</td>
<td>59</td>
</tr>
<tr>
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<td>132</td>
<td>76</td>
</tr>
<tr>
<td>3-Jul-13</td>
<td>181</td>
<td>65</td>
</tr>
<tr>
<td><strong>Average</strong></td>
<td><strong>168</strong></td>
<td><strong>65</strong></td>
</tr>
</tbody>
</table>

*Average cycle time for completed projects: 15 days

Savings Approximately: $ 4,440,326

#### IV. September 2014 Contracts Completed: 103

*Procurement process begins upon receipt of fully completed / approved documents, per Procurement Regulation
**Procurement KPI Report Card**  
*October 2013 - September 2014*

**Completed Contracts**

Average Number of Completed Contracts: **79**

**Average cycle time for completed projects**

Procurement process begins upon receipt of fully completed / approved documents, per Procurement Regulation

12 month average cycle time for completed projects: **15 days**
- First six months average was 16 days
- Last six months average was 14 days

**Savings**

Total Savings for the first year of the contract: **$ 29,067,700**  
(October 2013 - September 2014)  
Total Savings Approximately: **$ 56,867,439**

Key:
- 30 Days Trendline
2013 FY Trendline was 45 Days  
2014 FY Trendline improved to 30 Days
<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Cost Code</th>
<th>Paid Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adnet Advertising Agency, Inc.</td>
<td>Immigration Services for Talent Acquisition</td>
<td>96214</td>
<td>$1,177.09</td>
</tr>
<tr>
<td>Akerman, LLP.</td>
<td>Consulting Services for the Florida Health Management Organization (HMO) monitoring services.</td>
<td>99420</td>
<td>$3,650.96</td>
</tr>
<tr>
<td>American Medical Foundation</td>
<td>Professional Service for Peer Review and Education</td>
<td>94003</td>
<td>$3,675.00</td>
</tr>
<tr>
<td>Armstrong Creative Consulting</td>
<td>Professional Services: Community Outreach &amp; Marketing</td>
<td>95714</td>
<td>$4,500.00</td>
</tr>
<tr>
<td>Ballard Partners, Inc.</td>
<td>Professional Services: State Lobbying Services</td>
<td>99301</td>
<td>$39,166.68</td>
</tr>
<tr>
<td>Complete Consulting Services</td>
<td>Review and assessment of parking operations</td>
<td>89502</td>
<td>$2,500.00</td>
</tr>
<tr>
<td>EQIQ, Inc./Staub Leadership</td>
<td>Consulting services for Strategic Planning for the Executive Office</td>
<td>99301</td>
<td>$15,530.98</td>
</tr>
<tr>
<td>Galezewski IT Consulting, LLC.</td>
<td>IT consulting services relating to the Cerner project</td>
<td>100</td>
<td>$11,368.00</td>
</tr>
<tr>
<td>Healthcare Transformation, LLC.</td>
<td>Consulting Services for Interim Director of Plant Operations (JSCH)</td>
<td>83830</td>
<td>$39,000.00</td>
</tr>
<tr>
<td>JL Media, Inc.</td>
<td>Advertisement: Radio Media</td>
<td>95714</td>
<td>$1,825.00</td>
</tr>
<tr>
<td>MFM Coding and Billing, LLC.</td>
<td>Services for the Fetal Therapy Program</td>
<td>61606</td>
<td>$10,800.00</td>
</tr>
<tr>
<td>On Point Strategies, LLC.</td>
<td>Strategic direction and organization of Managed Care payor relationships</td>
<td>99301</td>
<td>$12,333.33</td>
</tr>
<tr>
<td>Rebull Group, Inc.</td>
<td>Local, regional, national, and international media relations services</td>
<td>95714</td>
<td>$4,000.00</td>
</tr>
<tr>
<td>Reimbursement Advisory</td>
<td>Consulting services for Medicaid/Medicare reimbursement analysis</td>
<td>90511</td>
<td>$1,225.00</td>
</tr>
<tr>
<td>Robert J. Greene</td>
<td>Consulting services for the Trust’s applications to Department of Health for the new Trauma Centers at JSCH and JNMC</td>
<td>99301</td>
<td>$29,195.67</td>
</tr>
<tr>
<td>Ronald L. Book, P.A.</td>
<td>State Lobbying Services</td>
<td>99301</td>
<td>$10,000.00</td>
</tr>
<tr>
<td>SNF Solutions</td>
<td>Consulting/training for Medicare billing eligibility</td>
<td>88800</td>
<td>$1,926.33</td>
</tr>
<tr>
<td>The Advisory Board Company</td>
<td>Consulting services for the clinical documentation improvement program performance (ICD-10)</td>
<td>90910</td>
<td>$51,000.00</td>
</tr>
<tr>
<td>The Weinback Group, Inc.</td>
<td>Advertising and marketing services</td>
<td>95714</td>
<td>$188,749.70</td>
</tr>
<tr>
<td>Towers Watson Delaware, Inc.</td>
<td>Actuarial Services</td>
<td>96320</td>
<td>$28,159.00</td>
</tr>
<tr>
<td>Umass Memorial Medical Center, Inc.</td>
<td>Consulting Services for the Trauma Recertification</td>
<td>98007</td>
<td>$6,000.00</td>
</tr>
</tbody>
</table>
2 (b) Facilities
2 (b) (1) Lease Agreement with Community Health of South Florida, Inc. ("CHI"), a Florida non-profit corporation
2 (b) (2) Renaming of Jackson North Community Mental Health Center
3. Resolutions Recommended To Be Accepted
TO: Marcos J. Lapciuc, Chairperson and Members, Purchasing and Facilities Subcommittee

FROM: Rosa Costanzo, Vice President and Chief Procurement Officer Strategic Sourcing and Supply Chain Management

DATE: October 17, 2014

RE: Purchasing Report

Recommendation
The following recommendations are made in accordance with the Trust’s “Procurement Regulation.”

These items fully support our business operations and help the organization in its efforts to provide an excellent world class patient experience.

Scope
This report includes competitively solicited contract awards over $3,000,000, waivers of formal competition over $250,000 and other categories for Board approval as prescribed by the Procurement Regulation.

Fiscal Impact/Funding Source
The items included are part of the Trust’s budget.

Track Record/Monitor
The Procurement Management Department along with the user departments and leadership support, will track and monitor the responsibilities and obligations set forth in the contracts.

Background
The entire report has been vetted and assembled by the Procurement Management Department with the direct participation of the Director and staff, all subject to review by the Chief Procurement Officer, consultation with the Executive Staff and the President, and reviewed for legal sufficiency by the County Attorney’s Office. Request is made for approval of the Purchasing Report, consisting of the following:

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.Unity Health &amp; Rehabilitation Center and Pine Crest Convalescent Center</td>
<td>$3,895,463</td>
<td>ITB Dual Contract (For One Year)</td>
</tr>
<tr>
<td>2. Carl Zeiss Meditech, Inc</td>
<td>$345,000</td>
<td>Purchase of two ZEISS neurosurgical microscopes.</td>
</tr>
<tr>
<td>3. Chapin Revenue Cycle Management, LLC:</td>
<td>$1,602,406</td>
<td>Increased Funding (For Three Months)</td>
</tr>
<tr>
<td>4. Quest Diagnostics, Inc.</td>
<td>$660,000</td>
<td>Increased Funding (For Six Months)</td>
</tr>
<tr>
<td>5. Velocity Technology Solutions, Inc.:</td>
<td>$248,904</td>
<td>Option to Renew (For One Year)</td>
</tr>
</tbody>
</table>

Procurement completed an orderly administrative process with each item to bring the best value (cost, quality, and outcome) with each project.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING AND APPROVING AWARD OF BIDS AND PROPOSALS, WAIVER OF BIDS, AND OTHER PURCHASING ACTIONS FOR OCTOBER 2014, IN ACCORDANCE WITH THE PUBLIC HEALTH TRUST’S PROCUREMENT POLICY, RESOLUTION NO. PHT 10/12-078

(Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System)

WHEREAS, bids and proposals were solicited, received and reviewed by staff; and

WHEREAS, the Purchasing and Facilities Subcommittee met on October 17, 2014 and reviewed staff’s recommendations as submitted under the PHT’s Procurement Policy, Resolution No. PHT 10/12-078; and

WHEREAS, the Purchasing and Facilities Subcommittee forwarded the Purchasing Report to the Fiscal Committee with a recommendation for approval for each item under the report, which is attached hereto and hereby incorporated by reference; and

WHEREAS, upon his written recommendation, the President recommends that the Public Health Trust Board of Trustees (Board of Trustees) waive competitive bidding for items under the heading of “Bid Waiver” and “Waiver of Full and Competitive Bidding” in the respective Purchasing Report, finding such action to be in the best interests of the Public Health Trust; and

WHEREAS, the President and Fiscal Committee recommend various other purchasing actions, as indicated in the attached Purchasing Report.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby authorizes and approves the award of bids and proposals and all the purchasing actions as set forth in the attached Purchasing Report, under the Public Health Trust’s Procurement Policy, Resolution No. PHT 10/12-078; and finds it in the best interest of the Public Health Trust to waive competitive bidding for those items listed under the heading “Bid Waiver” and “Waiver of Full and Competitive Bidding” in the respective report; and to take such action as is necessary and authorized to implement these awards and actions.
TO: PUBLIC HEALTH TRUST BOARD OF TRUSTEES
FROM: PROCUREMENT MANAGEMENT DEPARTMENT

The following recommendations are made in accordance with the Trust’s “Procurement Policy” and it’s implementing “Procurement Regulation.” This report includes competitively solicited contract awards over $3,000,000, waivers of formal competition over $250,000 and other categories for Board approval as prescribed by the Procurement Regulation. The entire report has been screened and assembled by the Procurement Management Department with the direct participation of the Directors and staff, all subject to review by the Chief Procurement Officer, consultation with the Executive Staff and the President, and reviewed for legal sufficiency by the County Attorney’s Office.

SECTION I. AWARDS UNDER INVITATIONS TO BID (ITB’s)

This section consists of awards under competitively solicited Invitations to Bid (ITB’s) over $3,000,000.

1. (603196-CS) The Quality and Patient Safety Department requests a contract award, resulting from a competitive Invitation To Bid (ITB 14-12059-TW), for Skilled Nursing Home Services (Ongoing/replacement purchase).

Unity Health & Rehabilitation Center and Pine Crest Convalescent Center:

This Request for Funding $ 3,895,463
(for one year)

Total approved funding: $ 3,895,463

Background
This competitive procurement was solicited and administered by the Procurement Management Department through a competitive Invitation to Bid process (ITB # 14-12059-TW) that was publicly advertised on July 2, 2014. The ITB document was distributed to over 28 potential bidders in the Nursing Home Services industry located in Monroe, Miami-Dade, Broward and Palm Beach counties. The Pre-Bid conference took place on July 16, 2014, and five (5) companies participated. Bid responses were received from Unity Health & Rehabilitation Center (“Unity Health”) and Pine Crest Convalescent Center (“Pine Crest”).

The current service provider is: Jackson Heights NH, LLC, dba Unity Health & Rehabilitation Center.

Recommendation
Unity Health and Pine Crest will provide Skilled Nursing Home Services throughout the entire Jackson Health System, and utilization will be broken down as to: 70% to Unity Health, the Prime vendor, and 30% awarded to Pine Crest.

The award of this contract will provide cost-avoidance and savings through the discharging of unfunded patients to Skilled Nursing Homes Services (SNH), a more appropriate level of care, as follows:
<table>
<thead>
<tr>
<th>Estimated Hospital Cost per Bed</th>
<th>Period of Time</th>
<th>Estimated Amount of Beds</th>
<th>Total Cost of 1 Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Acute Per Diem (Estimated)</td>
<td>$560</td>
<td>365 days</td>
<td>30</td>
</tr>
<tr>
<td>New SNH Per Diem</td>
<td>$300</td>
<td>365 days</td>
<td>30</td>
</tr>
<tr>
<td><strong>ANNUAL POTENTIAL SAVINGS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The final contract/purchase order shall be subject to quarterly evaluations by the Trust’s SNF Medical Director/ARNP for ongoing care planning and to ensure care management recommendations are met.

The five-day protest filing period started on September 4, 2014 and ended September 11, 2014 at 5:00 PM with no reported dispute.

This contract has been approved by Risk as to Insurance and Liability and by the County Attorney’s Office for Legal sufficiency.

This contract can be terminated for convenience with a thirty (30) calendar days’ notice and includes UAP and OIG provisions.

In accordance with our Contractor Due Diligence review, Unity Health & Rehabilitation Center and Pine Crest Convalescent Center have provided Sworn/Notarized Statements to the Trust’s Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The companies have not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the companies have not been debarred nor have the firms received formal notices of non-compliance or non-performance in the five (5) years prior to proposal submittals to the Trust. (K. Andrews).

**SECTION II. AWARDS UNDER REQUESTS FOR PROPOSALS (RFP’s)**

This section consists of awards under competitively solicited Requests for Proposals (RFP’s) over $3,000,000.

**SECTION III. AWARDS UNDER THE COMPETITIVELY SOLICITED CONTRACTS OF OTHER PUBLIC PROCUREMENT ENTITIES**

This section consists of awards over $3,000,000 under competitively solicited (“ITB,” “RFP” or equivalent) contracts of other public and nonprofit entities.

No items to report.

**SECTION IV. AWARDS UNDER GROUP PURCHASING ORGANIZATION (“GPO”) CONTRACTS**

This section consists of awards over $3,000,000 under Group Purchasing Organization (“GPO”) contracts. GPOs are organizations that aggregate the purchasing volume of their members consisting of hospitals and other health care providers to leverage discounts with manufacturers, distributors and other vendors to realize administrative savings and efficiencies. The Trust’s GPO is MedAssets.

No items to report.

**SECTION V. AWARDS UNDER A WAIVER OF FORMAL COMPETITION**

This section consists of awards over $250,000 without the formal solicitation of competitive bids or proposals. All award recommendations in this section have the approval of the President, are based on a finding that the waiver of competitive bidding is in the best interests of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

A. **Sole Source**

No items to report.
B. Physician’s Preference

Staff requests a waiver of formal competition for the contract items listed in this category because a physician and clinician have requested the particular item without which the physician and clinician cannot successfully and safely render patient care.

2. (743500- EH) The Department of Perioperative Services is requesting the acquisition of two ZEISS Pentero 800 neurosurgical microscopes. This unit is an optical platform utilized in enhancing the surgeon’s visualization during a surgical procedure. The surgical microscope utilizes a powerful xenon lighting system to illuminate the surgical field and magnifies visualization to improve clinical precision (new purchase).

<table>
<thead>
<tr>
<th>Carl Zeiss Meditech, Inc.:</th>
<th>$ 345,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total approved funding</td>
<td>$ 345,000</td>
</tr>
</tbody>
</table>

**Background**

Currently, Jackson Main’s OR Department is utilizing outdated microscope technology to handle large case volumes. The new microscopes will reduce delays, achieve higher optical clarity and allow for better visualization, quicker OR room turn around, and scheduling improvement for different procedures. Earlier this year, product trials were coordinated to vet competitive products within the market place. All evaluations concluded that the ZEISS Pentero 800 was the superior product.

- The ZEISS Pentero 800 has the longest working distance available in any microscope today. The ZEISS Pentero 800 specification sheets show that the working distance ranges from 200mm to 500mm resulting in greater versatility for clinical staff. In addition, due to the physics of optics, a greater working distance results in a larger depth of focus resulting in a sharper and clearer view.
- The ZEISS Pentero line is the only surgical microscope that offers both automatic focus and focus aid laser spots. Both of these items enhance the visualization capabilities of the microscope for clinical staff. The automatic focus allows the surgeon to have the microscope’s computer focus for him at sub-millimeter accuracy at the touch of a button. The focus aid laser spots provide immediate visual confirmation at every moment as to whether the microscope is precisely focused at a particular point in the surgical field.
- The ZEISS Pentero surgical microscope is the only surgical microscope with a second off angle source of illumination for the surgical field. This dual illumination is unique to our ZEISS Pentero and it eliminates shadows from occurring in the surgeon’s surgical field. ECRI and MD-Buyline show competitive microscopes do not have this dual illumination feature.
- The ZEISS Pentero is the only surgical microscope that has an independent axis for its co-observation tube optics. This is important for the unit being utilized for pediatric neurosurgery. During a craniotomy it allows our neurosurgeons to alter the angle of the microscope’s body while allowing the assistant to compensate the position of their co-observer tube while minimizing the effect on the unit’s overall balance.
- The ZEISS Pentero is the only microscope that offers an auto drape feature utilizing hidden air suction ports in the frame of the microscope. This feature allows the staff to drape the surgical microscope more quickly and efficiently thus improving work flow, and reducing start time set up time by allowing the hidden suction ports to create a perfect drape seal at the touch of a button.
- The ZEISS Pentero is the only microscope to fully internalize their integrated camera. This results in a much smaller and more compact microscope body and eliminates all external cabling at the surgical site.

**Recommendation**

The Perioperative Division recommends a bid-waiver award to Carl Zeiss Meditech, Inc. for the purchase of two Zeiss Pentero 800 Microscopes.

A Bid Waiver Justification has been provided and Conflict of Interest Declarations signed by: Martha Garcia, Director of Operations, Jackson Memorial Hospital; Hamilton Clark, Chief Financial Officer for Jackson Memorial Hospital; Roberto Heros, Sr. VP and Chief Medical Officer for Jackson Memorial Hospital; Barth Green, Chairman, Department of Neurosurgery, University of Miami/Jackson Memorial Hospital; and Carolyn Crawford, Operations Manager, Carl Zeiss Meditech Inc. with no reported disclosure. Jackson Health System was able to obtain $57,521.80 in package discounts and additional discounts in the amount of $86,653 for a total of $144,174 exceeding ECRI and MD Buyline recommendations. (Martha Garcia). In addition, Freight charges and UAP reductions were achieved.
C. Standardization

Items in this category have been established as the Trust standard.

No items to report.

D. Non-Competitive Cooperative Purchasing

This subsection consists of awards under the contracts of other public entities that were not competitively solicited.

No items to report.

E. Miscellaneous Bid Waiver

This subsection consists of awards not falling in the other categories of waiver of formal competition but where waiver is deemed to be in the best interests of the Trust.

No items to report.

SECTION VI. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE COMPETITIVELY SOLICITED

This section refers to existing contracts that were competitively bid (“ITB” or “RFP”) at their origin and consists of either (a) the exercise of established options to renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval.

3. (740023-MAM) The Patient Finance Department of the Revenue Cycle Division for Jackson Health System requests approval to increase the allocation of existing funds for the Chapin Revenue Cycle Management, LLC contract (Ongoing purchase).

Chapin Revenue Cycle Management, LLC:

1st OTR - Modification # 4 (PHT Approved January 2014) $ 2,800,000 (for one year)

Additional Funding - Modification # 5 (CPO delegated authority) $ 840,000

This Request for Funding $ 1,602,406

Total approved funding: $ 5,242,406

Background

In December 2010 Chapin Revenue Cycle Management, LLC. was awarded a contract by the PHT Board pursuant to RFP No. 10-5258 for Collection Agencies Services. Chapin provides collection services for all nongovernmental financial records for the balance review and audit services for underpayment and contract compliance (Category G of the RFP). The initial term of this agreement was three (3) years, and the Trust exercised the first Option to Renew (OTR), approved in January 2014 by the PHT Board, for a period of one year through February 2015. In September 2014 the amount of $840,000 was added to this contract under CPO authority, necessitated by an increased rate of collection. Since the award of this contract, Chapin has realized and surpassed the collection expectations of the Revenue Cycle Division. In addition, Vaughan Holland Consulting, which had been previously awarded a portion of this contract in Category G, was terminated on July 23, 2012 for performance issues, and Chapin took over this vendor’s assigned duties on November 2, 2013.
Recommendation
In light of the foregoing, the Revenue Cycle Division is requesting approval of additional funding, as they have determined it would be in the Trust’s best interest to continue the collection efforts provided under this contract. The accelerated rate of collection projects a necessary increase in funding, at this time, of an estimated $570,000 per month or a total of $1,602,406 to pay the vendor’s recovery fee for the remaining three months of the contract. The anticipated collection on behalf of the Trust is $2,442,406.

The original contract was reviewed and approved by the CAO for legal sufficiency and by Risk as to insurance and indemnification.

This contract can be terminated for convenience with a sixty (60) day notice and includes UAP and OIG provisions.

In providing an evaluation of Chapin’s performance during the current contract year, the Revenue Cycle Management Division has reported the following:

- The contracted service meets requirements established by the department.
- The overall service is good.
- There have been no complaints regarding this contracted service.

Based on the overall contract performance evaluation, the Revenue Cycle Management Division has recommended the continuation of this contracted service (M. Torres).

4. (732836-ML) The Pathology Department requests additional funding to the agreement with Quest Diagnostics, Inc. for referral diagnostic laboratory services (ongoing purchase).

**Quest Diagnostics, Inc.**

Initial Contract Value $ 3,000,000
(CPO Delegated Authority) (for three years)

This Request for Funding: $ 660,000

Total approved funding: $ 3,660,000

Background
The Trust entered into the current agreement with Quest Diagnostics in 2011 for the provision of reference laboratory services under MedAssets GPO Agreement No.: LB01066. Quest is the primary vendor for these services providing esoteric, specialized testing that cannot be performed by the JHS Pathology Department. Throughout the last two years the complexity of reference testing has increased causing a direct impact on expenses.

In providing an evaluation of Quest’s performance during the current contract year, the Pathology Department has reported the following:

- The contracted service meets the applicable standards addressed in the Joint Commission Standards and Pathology Department needs.
- The overall service is good.
- There have been no complaints regarding this contracted service.
  - The vendor meets all requirements for the contracted service
  - The average turnaround time for service delivery meets standards
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.

Recommendation
Based on overall contract performance and increased utilization, the Pathology Department requests additional funding for payment of invoices in the amount of $345,000 and $315,000 to allow for the continuation of services through the end of the current contract term on December 31, 2014 (Martha Garcia).
SECTION VII. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE AWARDED UNDER A WAIVER OF FORMAL COMPETITION

This section refers to existing contracts that were not competitively bid at their origin and consists of either (a) the exercise of established options-to-renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval. All contracts in this section are renewals not previously authorized by the Board have the written approval of the President, are based on a finding that the waiver of full and competitive bidding is in the best interest of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

5. (704355-MAM) The Information Technology Department requests approval of the first Option to Renew (OTR) the Hosting and Consulting Services Agreement for Velocity, Inc.:

   Velocity Technology Solutions, Inc.:
   
   Initial Contract Award               $ 248,904
   (CPO Delegated Authority- 10/2013)   (for one year)
   
   This Request for Funding:     $ 248,904
   OTR No. 1      (for one year)

   Total approved funding:  $ 497,808

   Background

   Velocity Technology Solutions, Inc. presently provides hosting services for the Trust's Lawson Enterprise Resource Planning (ERP) modules. The agreement was created via a waiver of formal competition specifically for the cloud hosting services of the following, newly procured, Lawson modules:

   o Talent Management
   o Contract Management
   o Supply Order Management

   The master agreement has two individual scopes of work (SOWs), one for Project Stewardship (SOW#1) and the other for Hosting Services (SOW#2). This agreement is for One (1) Year with four (4) options to renew of One (1) Year each and has a 180 day termination for convenience clause due to the effort required to migrate any data to a new hosting environment. Pricing for this OTR No. 1 will be the same as the initial year of the contract.

   In accordance with our Contractor Due Diligence review, Velocity Technology Solutions, has provided a Sworn/Notarized Statement to the Trust’s Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The Company has not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the Company has not been debarred nor has the Firm received a formal notice of non-compliance or non-performance in the five (5) years prior to proposal submittal to the Trust.

   In providing an evaluation of Velocity’s performance during the current contract year, the Information Technology Department has reported the following:

   - The contracted service meets applicable standards.
   - The overall service is good.
   - There have been no complaints from employees regarding this contracted service.
     - The service has never caused delays.
     - The vendor meets all requirements outlined by Information Technology for the contracted service.
     - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.
Recommendation
Based on the overall contract performance evaluation, the Information Technology Department has recommended the continuation of this contracted service. ECRI and MD Buyline do not recommend any additional savings at this time (Michael Garcia).

SECTION VIII. MISCELLANEOUS

This section consists of procurement actions that require Board approval not included under any other section of the Purchasing Report.

No items to report.
TO:           Marcos J. Lapciuc, Chairperson  
              and Members, Purchasing & Facilities Subcommittee
FROM:         Rosa M. Costanzo, Vice President and Chief Procurement Officer  
              Strategic Sourcing and Supply Chain Management Division
DATE:         October 17, 2014
RE:           Amendment to the Section XV.D of the Public Health Procurement Policy/Regulation regarding  
              Preference to Local Businesses in Trust Contracts

Recommendation  
The President and Chief Executive Officer recommend that the Board of Trustees amends Section XV.D of the  
Procurement Policy/Regulation (“Regulation”).

Purpose  
The purpose of the proposed amendment is to comport Section XV.D of the Regulation with the requirements of  
Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, as amended from time to time, regarding Preference to  
Local Business and Preference to Local Certified Service-Disabled Veteran Business Enterprises.

Fiscal Impact/Funding Source  
There is no direct fiscal impact to the proposed amendments.

Track Record/monitor  
The Trust’s procurement processes are overseen by Rosa M. Costanzo, vice president for strategic sourcing and supply  
chain management & chief procurement officer.

Background/Proposed Changes  
The existing Section XV.D of the Regulation is hereby deleted in its entirety and replaced with a new Section XV.D,  
as follows:

Preference to Local Business and Local Certified Service-Disabled Veteran Business Enterprises in Trust  
Contracts.

Preference to Local Business  

Applicability  
“Procedure to Provide Preference to Local Business in County Contracts,” Section 2-8.5 of the Code of Miami-Dade  
County, as amended, shall apply to procurements competitively solicited by the Trust. Except for construction  
contracts whose estimated cost is five million dollars ($5,000,000) or less which have been set aside solely for  
Community Small Business Enterprises in accordance with Subsection 2-8.5(7) of the Code of Miami-Dade County, as  
amended, preference to local business in Trust contracts shall apply to all competitive solicitations for goods, services  
and construction.

Procedure  
Except where federal, state or county law, or any other funding source, mandates to the contrary, preference shall be  
given to local businesses in accordance with Section 2-8.5 of the Code of Miami-Dade County.
Preference to Local Certified Service-Disabled Veteran Business Enterprises

Applicability
“Procedure to Provide Preference to Local Certified Service-Disabled Veteran Business Enterprises in County Contracts,” Section 2-8.5.1 of the Code of Miami-Dade County, as amended, shall apply to procurements competitively solicited by the Trust. Except for construction contracts whose estimated cost is five million dollars ($5,000,000) or less which have been set aside solely for Community Small Business Enterprises in accordance with Subsection 2-8.5(7) of the Code of Miami-Dade County, as amended, preference to local certified service-disabled veteran Business enterprises shall apply to all competitive solicitations for goods, services and construction.

Procedure
Except where federal, state or county law or any other funding source mandates to the contrary, preference shall be given to Local Certified Service-Disabled Veteran Business Enterprises in accordance with Section 2-8.5.1 of the Code of Miami-Dade County.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING AN AMENDMENT TO SECTION XV.D OF THE PUBLIC HEALTH TRUST’S PROCUREMENT POLICY/REGULATION AS AMENDED ON JANUARY 28, 2013, TO COMPORT SECTIONS 2-8.5 AND 2-8.5.1 OF THE CODE OF MIAMI-DADE COUNTY REGARDING LOCAL PREFERENCE IN TRUST CONTRACTS

(Rosa M. Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System)

WHEREAS, the Public Health Trust (“PHT”) has established a Procurement Policy/Regulation (“Regulation”) under the authority of Florida Statutes, Miami-Dade County Charter and Code and Public Health Trust Resolution No. 10/12-078, adopting the Regulation, and Resolution No. PHT 01/13-004, amending the Regulation on January 28, 2013; and

WHEREAS, the Regulation’s specific and only purpose is to govern the procurement of supplies, services and construction, including professional services for the PHT; and

WHEREAS, Section XV.D of the Regulation is entitled “Preference to Local Businesses in Trust Contracts”; and

WHEREAS, the PHT seeks to amend Section XV.D of the Regulation to comport such section of the Regulation with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, as amended from time to time, and to accomplish the purposes set forth in the accompanying memorandum; and

WHEREAS, this action is necessary to ensure the continued efficient operation of the PHT.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby amends Section XV.D of the Public Health Trust Procurement Policy/Regulation as further set forth in the accompanying memorandum to comport Section XV.D with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County., regarding Preference to Local Business and Preference to Local Certified Service-Disabled Veteran Business Enterprises, respectively.
TO: Marcos Lapciuc, Chairperson  
and Members, Purchasing and Facilities Subcommittee

FROM: Madeline Valdes, Corporate Director  
Property Management Division

DATE: October 17, 2014

RE: Lease Agreement with Community Health of South Florida, Inc. (“CHI”)

This is a companion item to the proposed Memorandum of Understanding with Community Health of South Florida, Inc., which is being presented in the Fiscal Committee.

Recommendation
Staff recommends that the Public Health Trust Board of Trustees authorize the President or his designee to execute a lease agreement with Community Health of South Florida, Inc. (“CHI”) for the rental of two properties owned by the Trust: the Doris Ison South Dade Community Health Center, located at 10300 SW 216 Street in Miami; and the Martin Luther King Jr. Clinica Campesina, located at 810 West Mowry Street in Homestead, for a period of 30 years, commencing on October 1, 2014, with one 10-year option to extend.

Scope
The facilities would solely be used for healthcare and related matters in operation of federally qualified health centers as defined in 42 C.F.R. 405.2401.

Fiscal Impact/Funding Source
The proposed agreement has minimal fiscal impact. CHI would not be charged for use of the above sites and would be responsible for all maintenance, repairs, and utilities.

Track Record/Monitor
This proposed Lease Agreement would be overseen by Madeline Valdes, Corporate Director for Property Management.

Background
CHI is a Florida not-for-profit corporation that operates a community health care system in South Miami-Dade County, Florida, and is an approved, licensed, and duly organized Federally Qualified Health Center. Pursuant to Miami-Dade Board of County Commission Resolution No. R-483-97, approved and adopted on May 6, 1997, CHI provides health care services to the community in two PHT designated facilities at 10300 SW 216 Street, Miami, Florida 33190 (Doris Ison South Dade Community Health Center) and 810 West Mowry Street, Homestead, Florida 33030 (Martin Luther King Health Clinica Campesina). Furthermore, the Miami-Dade Board of County Commissioners approved and adopted Resolution No. 1564-97, on December 16, 1997, which among other things, provides that the PHT is responsible for providing financial support to CHI for the operation, maintenance, and governance of the aforementioned designated facilities.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING THE PRESIDENT OR HIS DESIGNEE TO ENTER INTO A LEASE AGREEMENT WITH COMMUNITY HEALTH OF SOUTH FLORIDA, INC., A FLORIDA NON-PROFIT CORPORATION FOR THE RENTAL OF 10300 S. W. 216TH STREET, MIAMI, FLORIDA 33190 AND 810 WEST MOWRY STREET, HOMESTEAD, FLORIDA 33030 SOLELY FOR THE PURPOSES OF A HEALTH CARE FACILITY AND ALL ANCILLARY ACTIVITIES ASSOCIATED THERewith FOR THE TREATMENT OF INDIGENT AND NON-INDIGENT PATIENTS THROUGH THE OPERATION OF A FEDERALLY QUALIFIED HEALTH CENTER, AS DEFINED IN 42 C.F.R. 405.2401 FOR A PERIOD OF THIRTY (30) YEARS COMMENCING ON OCTOBER 1, 2014, WITH ONE (1) TEN-YEAR OPTION TO EXTEND

(Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System)

WHEREAS, this Board seeks to accomplish the purposes set forth in the attached memorandum; and

WHEREAS, this Board is satisfied that pursuant to Section 125.38 of the Florida Statutes, that Community Health of South Florida, Inc., does require the use of the property for a use consistent with its mission and in support of the community interest and welfare purposes for which it is organized, and finds that such a lease, for that use, would promote community interest and welfare, and the property is not otherwise needed for Trust purposes; and

WHEREAS, the President, Purchasing and Facilities Subcommittee and Fiscal Committee recommend approval.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby authorizes the President or his designee to enter into a Lease Agreement with COMMUNITY HEALTH OF SOUTH FLORIDA, INC., a Florida non-profit corporation for the rental of 10300 SW 216 Street, Miami, Florida 33190 (Doris Ison South Dade Community Health Center) and 810 West Mowry Street, Homestead, Florida 33030 (Martin Luther King Jr. Clinica Campesina) for a period of thirty (30) years commencing on October 1, 2014, with one (1) ten-year option to extend, in accordance with the recommendation set forth in the agenda item attached hereto and incorporated herein by reference.
TO: Marcos J. Lapciuc, Chairperson  
and Members, Purchasing and Facilities Subcommittee

FROM: Madeline Valdes, Corporate Director  
Property Management Division

DATE: October 17, 2014

RE: Renaming of Jackson North Community Mental Health Center

Recommendation
Staff requests authorization to seek approval from the Miami-Dade Board of County Commissioners to rename the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center.”

Scope
The proposed name change applies to the main facility located at 20201 NW 37th Avenue and the satellite facility located at 15055 NW 27th Avenue.

Fiscal Impact/Funding Source
There is no fiscal impact to the name change. The new name would be reflected on updated signage already planned and budgeted in the current fiscal year. Existing supplies of items such as letterhead and business cards would be exhausted before ordering replacements.

Track Record/Monitor
The program is overseen by Dr. Nicki Tessler, vice president and chief administrative officer for behavioral health. The process of seeking approval from the Board of County Commissioners would be overseen by Esther Abolila, chief of staff to the president and chief operating officer. The implementation of the new name in public materials would be overseen by Matthew Pinzur, associate vice president for communications and outreach.

Background
Consistent with Jackson Health System’s strategic plan to grow volume in the behavioral-health service lines, staff has been reviewing the appearance and visibility of the satellite locations where this care is provided. One conclusion was that the existing name of the Jackson North Community Mental Health Center promotes confusion with Jackson North Medical Center. No other Jackson facilities have similar names that would require the word “north” to avoid confusion. For regulatory purposes, the words “community mental health center” must remain part of the name.
RESOLUTION NO. PHT 10/14–

RESOLUTION AUTHORIZING THE RENAMING OF THE JACKSON NORTH COMMUNITY MENTAL HEALTH CENTER AS THE “JACKSON COMMUNITY MENTAL HEALTH CENTER” AND AUTHORIZING THE PRESIDENT OF THE PUBLIC HEALTH TRUST TO OBTAIN APPROVAL OF THE BOARD OF COUNTY COMMISSIONERS

(Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System)

WHEREAS, as more fully set forth in the attached memo incorporated herein, it is determined to be in the best interest of the Public Health Trust that the Jackson North Community Mental Health Center be renamed to the “Jackson Community Mental Health Center”; and

WHEREAS, the President, Purchasing and Facilities Subcommittee and Fiscal Committee, recommend approval of this name change,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby approves the renaming of the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center” and authorizes the President of the Public Health Trust to take appropriate action to seek the approval of the Board of County Commissioners to implement the renaming of the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center”.


4. Adjournment
PUBLIC HEALTH TRUST BOARD OF TRUSTEES

STRATEGY AND GROWTH COMMITTEE
AGENDA

Friday, October 17, 2014
Following the Purchasing and Facilities Subcommittee Meeting

Jackson Memorial Hospital
West Wing Board Room

Strategy and Growth Committee
Joe Arriola, Chairperson
Marcos J. Lapciuc, Vice Chairperson
Mojdeh L. Khaghan
Irene Lipof
Ralph G. Patino
Darryl K. Sharpton

Public Health Trust Rules

Any person making impertinent or slanderous remarks or who becomes boisterous while addressing the committee, shall be barred from further audience before the committee, unless permission to continue or again address the committee be granted by the Chairperson. No clapping, applauding, heckling or verbal outbursts in support or opposition to a speaker or his or her remarks shall be permitted. No signs or placards shall be allowed in the Board Room. Persons exiting the Board Room shall do so quietly.

The use of cell phones in the Board Room is not permitted. Ringers must be set to silent mode to avoid disruption of proceedings. Individuals, including those seated around the board table, must exit the Board Room to answer incoming cell phone calls.

1. Meeting Call To Order

   (a) Previous committee meeting minutes (September 11, 2014)

   Motion to approve the previous committee meeting minutes

   Joe Arriola, Chairperson

2. Reports

   (a) Strategic Plan and Process Update

       Presented by Richard Klass, Senior Vice President and Chief Strategy Officer

   (b) Balanced Scorecard Update

       Presented by Don Steigman, Executive Vice President and Chief Operating Officer

   (c) Business and Operations Process Improvement Update

       Presented by Gila Kimmelman, Vice President, Business Process and Operations
3. Resolution Recommended to be Approved

(a) Resolution authorizing the President or his designee to negotiate, approve and execute a renewal, for a single two (2) year consecutive term, of the tri-party service agreement with the Miami-Dade County Health Department and Dr. Rafael A. Penalver Clinic, Inc., through its board of trustees, for the provision of administrative, financial and operational services, including but not limited to primary care clinical services, at the Dr. Rafael Penalver Clinic in the maximum expenditure amount of three million six hundred thousand dollars ($3,600,000.00) for the renewed two (2) year term of the agreement.

Sponsored by Caridad Nieves, Ambulatory Care Services Chief Nursing Officer and Operations

4. Adjournment
1. Meeting Call To Order
STRATEGY AND GROWTH COMMITTEE MEETING MINUTES

Thursday, September 11, 2014
Followed the Purchasing and Facilities Subcommittee Meeting

Jackson Memorial Hospital
West Wing Board Room
First Floor
1611 N. W. 12th Avenue
Miami, FL 33136

Strategy and Growth Committee
Joe Arriola, Chairperson
Marcos J. Lapciuc, Vice Chairperson
Mojdeh L. Khaghan
Irene Lipof
Ralph G. Patino
Darryl K. Sharpton

Member(s) Present: Marcos J. Lapciuc, Vice Chairperson, Irene Lipof, Mojdeh L. Khaghan, Darryl K. Sharpton and Ralph G. Patino

Member(s) Excused: Joe Arriola

In addition to the Board of Trustees, the following staff members, and Assistant Miami-Dade County Attorneys were present: Carlos A. Migoya, Mark T. Knight, Don S. Steigman, Michael Butler, M.D., Richard Klass, Michael Garcia, Nathan Ray, Peter Paige, M.D., Andre Reid and Zari Watkins; and Laura Llorente, Christopher Kokoruda, and Jason Bloch, Assistant Miami-Dade County Attorneys

1. Meeting Call To Order

   Marcos J. Lapciuc, Vice Chairperson at 11:55 a.m.

   (a) Previous committee meeting minutes (July 12, 2014)

       Approval of the previous committee meeting minutes

       Marcos J. Lapciuc, Vice Chairperson

       The meeting minutes of July 12, 2014 was approved as presented.

2. Reports

   (b) Balanced Scorecard Update

       Due to the change in the Infection Control Department physician leadership, Don S. Steigman, Executive Vice President and Chief Operating Officer reported that he met with Peter Paige, M.D., Senior Vice President and Chief Medical Officer and Kevin Andrews, Vice President, Quality and Patient Safety Division who have developed an action plan to address the leadership issues within the department. Also, Dr. Paige and members of his team are working together with nurses to manage control directly related to infection control.
2. Reports cont...

(c) State Legislative Priorities

Nathan Ray, Associate Vice President, Governmental Relations presented the fiscal year 2014-2015 Legislative Priorities as follows:

1. Permanently repeal current law that allows the state to redistribute federal dollars drawn down by local taxes to hospitals across the state regardless of their contribution through a tiering equation.
2. Protect Ryder Trauma Center from trauma deregulation and other attacks.
3. Support the growing telemedicine initiative and expand the reach of Ryder Trauma Center through telemedicine.
4. Increase funding for graduate medical education, protecting South Florida’s healthcare and economic pipeline of future physicians.
5. Identify alternative federal supplemental funding with the understanding that the Low Income Pool is currently scheduled to expire in 2015.
6. Increase state funding for the Jackson Fetal Therapy Institute.

With regards to priority item 5 Mark T. Knight, Executive Vice President and Chief Financial Officer stated that the Low Income Pool is a Medicaid Waiver program which provides Jackson Health System (JHS) with approximately $80 million. Mr. Knight pointed out that priority item 5 is probably the single largest priority for JHS subsistence and on a go forward basis encouraged that a replacement program is considered.

Mr. Sharpton requested the Committee to put on their policy thinking hats to develop a policy and/or strategic plan in an effort to replace the sources of income that JHS currently have.

Mr. Lapciuc requested that the PHT Board of Trustees (PHT BOT) and JHS staff stay ahead of the issues surrounding the priorities and requested that staff keep the PHT BOT informed to be able to provide assistance any way that they can.

(a) Strategic Plan and Process Update

Richard Klass, Senior Vice President and Chief Strategy Officer highlighted the immediate projects which include the development of a strategic marketing, development and growth plan for the Colorectal Surgery Program at Jackson South Community Hospital; engaged a consultant to assist with developing a business plan and conduct an emergency room assessment of pediatric patients residing in north Miami-Dade who seek care in Broward County versus Miami-Dade County specifically North Dade Medical Center; strategic and business plan for Behavioral Health is underway; and refining the business plan as well as conducting a clinical opportunity assessment and leader recruitment for the Urgent Care are underway. Also as part of the ongoing projects include establishing organization within the Strategy Department.

Ms. Lipof questioned the status of the Annual Operating Agreements (AOA) between JHS and University of Miami Miller School of Medicine (UMMSOM) and JHS and Florida International University College of Medicine (FIUCOM).

As it relates to the AOA between JHS and UMMSOM, Mr. Migoya stated that it is anticipated that the 2015 AOA process for UMMSOM will begin within the next thirty (30) days; and the AOA process for FIUCOM is ongoing. Mr. Migoya stated that the PHT BOT will be kept informed regarding the AOA process for both institutions.
2. Reports cont...

(d) Information Technology Update – On Schedule 102

Michael Garcia, Vice President and Chief Information Officer reminded everyone that JHS entered into a new Master Agreement and Schedule 101 in September 2013 for a ten year term. The new agreement with Cerner was to allow for HER optimization modernization, standardization and new functionality that JHS is required to meet by fiscal year 2014 including Meaningful use Stage 1 and ICD-10 compliance. The Information Technology Division negotiated with Cerner the new Schedule 102, as well as the change order for additional licenses for ePrescribe under Schedule 101. Mr. Garcia recommended for approval of Schedule 102 and the change order for the ePrescribe licenses under Schedule 101 with Cerner Corporation in the amount of $21,933,200.00 for years 4-10 over the contract initial term period of ten years, for additional software licenses, support professional services and for the continuation of optimization modernization, standardization, new functionality, maintenance and support.

Following the explanation and request for approval by Mr. Garcia, Ms. Khaghan questioned if the Master Agreement include an out clause.

Mr. Garcia stated that the Master Agreement include a sixty (60) month out clause without penalties. Mr. Garcia explained that out of the 60 months 12 months have passed leaving 48 months remaining as part of the out clause.

Mr. Lapciuc stated that it is very important to make sure that as JHS continue to proceed forward that Cerner is engaged at the highest level and closely monitored for top level support.

Jason Bloch, Assistant Miami-Dade County Attorney stated that there is no question that the Master Agreement represents a continuation of the partnership with Cerner Corporation. Mr. Bloch further stated that Mr. Garcia and the Information Technology Team have done an excellent job with putting a lot of provisions in the Master Agreement, learning from some of earlier lessons. It is a long term agreement but there are a lot of provisions and JHS is in the best possible situation it can be in making sure that there is top level of support from the Cerner Corporation.

Add-on Agenda Item

- 2014 Enterprise Risk Management Assessment

Andre Reid, Corporate Director, Internal Audit, and Zari Watkins, Director, Project Coordination presented an overview of the 2014 Enterprise Risk Management Assessment. In an effort to become better prepared as a safety net institution in a competitive environment and Health Care Reform an Enterprise Risk Assessment (ERM) process have begun to manage risk and seize opportunities in regards to achieving an organizational objective from a proactive and eccentric approach. Highlights of the overview presentation identified ways to maintain a team oriented decision making approach towards addressing risks that threaten the institution; Gantt chart describing ERM development and timeline toward a proactive approach to facilitate at an executive level discussion during an interview process regarding response times for future tracking and monitoring risks; description of the ERM Steering committee which is made up of every area of the institution; outline describing a healthcare risk universe which summarized the topics (strategic, operations, financial & reporting and legal/compliance) that were discussed during the interview process; and future of risk management that will include prioritizing and addressing existing risks, tracking and monitoring risk mitigation opportunities, study peer hospital best practices and analyze ERM resource commitment.

Realizing that the ERM program is in an infancy stage, Mr. Reid and Ms. Watkins look forward to continuing to develop the program, reviewing ways to get the most out of the program, reviewing software and the use of technology to assist with becoming more efficient when analyzing data, and report back on the value of the efforts to minimize or eliminate the impact of all risks.
Add-on Agenda Item cont...

The Committee thanked Ms. Watkins and Mr. Reid for the presentation and look forward to future updates and reports regarding the ERM Program.

Mr. Sharpton stated that as the ERM Program matures as an entity and become more of a monitory function then perhaps it will be placed under the direction of the Audit and Compliance Subcommittee.

3. Adjournment

Marcos J. Lapciuc, Vice Chairperson, at 12:55 p.m.

Meeting Minutes Prepared by

Ivenette Cobb-Black
Executive Assistant
Public Health Trust Board of Trustees
2. Reports
2 (a) Strategic Plan and Process Update
2 (b) Balanced Scorecard Update
2 (c) Business and Operations Process Improvement Update
3. Resolution Recommended To Be Approved
TO: Joe Arriola, Chairperson
and Members, Strategy and Growth Committee

Chief Nursing Officer & Operations, Ambulatory Division

DATE: October 17, 2014

RE: Renewal of Tri-Party Agreement for Dr. Rafael A. Peñalver Clinic

**Recommendation**
Staff recommends that the Public Health Trust Board of Trustees approve the renewal of the tri-party agreement among the Trust, the Dr. Rafael A. Peñalver Clinic, and the Florida Department of Health - Dade County Health Department; and further recommends that the Trust Board authorize the President and Chief Executive Officer of the Trust, or his designee, to take all actions necessary to implement such renewal for a two-year term.

**Scope**
The proposed agreement would be in place for two years beginning when the existing agreement expires on December 20, 2014. The agreement addresses the financial, strategic, and operations responsibilities of each institution for the operation of the clinic, located at 971 NW 2nd Street, Miami.

**Fiscal Impact/Funding Source**
The proposed agreement has an estimated annual cost to Jackson of $1.8 million, or $3.6 million for the two-year span of the agreement. This includes a fixed monthly fee of $19,784 paid to the clinic for operational costs, maintenance, and repairs. It also includes reimbursement revenue paid to Jackson by the Department of Health equal to 14 percent of operational costs in exchange for space at the clinic occupied by the Department of Health. The agreement would also obligate the Health Department to pay 14 percent of the cost of any major capital improvements to the facility.

**Track Record/Monitor**
Contract performance will be monitored by the Ambulatory Division, overseen by Cary Nieves, chief nursing officer and operations.

**Background**
The Peñalver clinic operates under a tri-party agreement that commenced on February 25th, 2013. The clinic is a non-profit organization with an independent board of trustees. It occupies a building in Little Havana owned by the City of Miami and operated by Jackson Health System in partnership with the Department of Health. Under the terms of the agreement, Jackson provides medical services and staff for pediatrics, family medicine, and OB/GYN, as well as day-to-day management of the program. The clinic’s own board of directors provides strategic direction and hires non-clinical staff such as security, maintenance, and environmental staff.

The existing agreement was developed in 2013 following a two-year period when the clinic board selected a private provider to replace Jackson. Since then, the parties have been effectively coordinating services with other local providers and community organizations serving the target population and to provide high-quality healthcare services in Little Havana.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING THE PRESIDENT OR HIS DESIGNEE TO NEGOTIATE, APPROVE AND EXECUTE A RENEWAL, FOR A SINGLE TWO (2) YEAR CONSECUTIVE TERM, OF THE TRI-PARTY SERVICE AGREEMENT WITH THE MIAMI-DADE COUNTY HEALTH DEPARTMENT AND DR. RAFAEL A. PENALVER CLINIC, INC., THROUGH ITS BOARD OF TRUSTEES, FOR THE PROVISION OF ADMINISTRATIVE, FINANCIAL AND OPERATIONAL SERVICES, INCLUDING BUT NOT LIMITED TO PRIMARY CARE CLINICAL SERVICES, AT THE DR. RAFAEL A. PENALVER CLINIC IN THE MAXIMUM EXPENDITURE AMOUNT OF THREE MILLION SIX HUNDRED THOUSAND DOLLARS ($3,600,000.00) FOR THE RENEWED TWO (2) YEAR TERM OF THE AGREEMENT

(Cary Nieves, Ambulatory Care Services Chief Nursing Officer and Operations, Jackson Health System)

WHEREAS, the Public Health Trust of Miami-Dade County ("PHT"), through contract or otherwise, provides primary care clinic services to Miami-Dade County residents at multiple locations; and

WHEREAS, the PHT has been operating the Dr. Rafael A. Peñalver Clinic, located in Little Havana, pursuant to a Tri-Party Agreement executed in February, 2013 between the Florida Department of Health, Miami-Dade County Health Department ("Department") and Dr. Rafael A. Peñalver, Inc., acting through its Board of Trustees, ("Peñalver"); and
WHEREAS, the PHT’s current contract to provide services at the Peñalver Clinic concludes on December 20, 2014; and

WHEREAS, the Department and the Peñalver Board agree to renew the existing agreement previously approved with the PHT at the Peñalver Clinic for a single two (2) year consecutive term beginning December 21, 2014; and

WHEREAS, PHT finds that a continuation of financial, administrative and operational services at Peñalver Clinic is consistent with the PHT’s mission; and

WHEREAS, current estimates indicate that the PHT can provide such services to Peñalver at a cost not to exceed three million six hundred thousand dollars and no cents ($3,600,000.00) from December, 2014 through December, 2016; and

WHEREAS, this Board finds that continuation of PHT services at Peñalver is in the best interest of the PHT and the community it serves.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby authorizes the President and CEO, or his designee, to negotiate, approve and execute a renewal, for a single two (2) year consecutive term, of the Tri-Party service Agreement executed in February, 2013 with the Miami-Dade County Health Department and Dr. Rafael A. Penalver Clinic, Inc., through its board of trustees, for the provision of
administrative, financial, and operational services, including, but not limited to, primary care clinical services, at the Dr. Rafael A. Penalver Clinic, described in the background memo attached hereto and made part thereof for and on behalf of the Public Health Trust of Miami-Dade County, in the maximum expenditure amount of three million six hundred thousand dollars and no cents ($3,600,000.00) from December, 2014 through December, 2016 and further authorizes and directs the President and CEO, or his designee, to take actions as are necessary to implement such renewal.
4. Adjournment
PUBLIC HEALTH TRUST BOARD OF TRUSTEES

FISCAL COMMITTEE
AGENDA

Friday, October 17, 2014
Following the Strategy and Growth Committee Meeting

Jackson Memorial Hospital
West Wing Board Room

Fiscal Committee
Mojdeh L. Khaghan, Chairperson
Joe Arriola, Vice Chairperson
Marcos J. Lapciuc
Irene Lipof
Ralph G. Patino
Darryl K. Sharpton

Public Health Trust Rules

Any person making impertinent or slanderous remarks or who becomes boisterous while addressing the committee, shall be barred from further audience before the committee, unless permission to continue or again address the committee be granted by the Chairperson. No clapping, applauding, heckling or verbal outbursts in support or opposition to a speaker or his or her remarks shall be permitted. No signs or placards shall be allowed in the Board Room. Persons exiting the Board Room shall do so quietly.

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1. Meeting Call to Order

   (a) Previous committee meeting minutes (September 11, 2014)

   Motion to approve the previous committee meeting minutes

   Mojdeh L. Khaghan, Chairperson

2. Reports

   (a) Purchasing and Facilities Subcommittee

      (1) Purchasing Report as of October 2014 (forwarded to the Fiscal Committee) with a favorable recommendation from the Purchasing and Facilities Subcommittee

      Presented by Marcos J. Lapciuc, Chairperson, Purchasing and Facilities Committee
3. Resolutions Recommended To Be Accepted

(a) Resolution authorizing and approving award of bids and proposals, waiver of bids, and other purchasing actions for October 2014, in accordance with the Public Health Trust’s Procurement Policy, Resolution No. PHT 10/12-078

Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

(b) Resolution amending Section XV.D of the Public Health Trust’s Procurement Policy/Regulation as amended on January 28, 2013, to comport Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County regarding Local Preference in Trust contracts

Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

(c) Resolution authorizing the President or his designee to enter into a Lease Agreement with Community Health of South Florida, Inc., a Florida non-profit corporation for the rental of the properties located at 10300 S. W. 216th Street, Miami, Florida 33190 and 810 West Mowry Street, Homestead, Florida 33030 solely for the purposes of a health care facility and all ancillary activities associated therewith for the treatment of indigent and non-indigent patients through the operation of a Federally Qualified Health Center, as defined in 42C.F.R. 405.2401 for a period of thirty (30) years commencing on October 1, 2014, with one (1) ten-year option to extend

Sponsored by Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

(d) Resolution approving the renaming of Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center” and authorizing the President of the Public Health Trust to obtain approval of the Board of County Commissioners

Sponsored by Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson
3. Resolutions Recommended To Be Accepted cont…

(e) Resolution authorizing the President or his designee to negotiate and execute a Memorandum of Understanding ("MOU") with Community Health of South Florida, Inc. ("CHI"), through its Board of Directors, for the maintenance of CHI’s fiscal stability, as well as the operation, maintenance and governance of certain Trust designated facilities, in the maximum amount of Six Million Nine Hundred Twenty Four Thousand Dollars ($6,924,000.00) for the initial one (1) year term of the agreement; authorizing the President or his designee to exercise any amendment, renewal, termination, cancellation, and modification clauses of the MOU entered into pursuant to this resolution; and directing the President to seek Board of County Commissioners approval of the MOU

Sponsored by Carlos A. Migoya, President and Chief Executive Officer, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

(f) Resolution approving the replacement of PIMCO Total Return Fund and authorizing this portion of the Fixed Income portfolio of the PHT Defined Benefit Pension Plan to be reallocated to the State Street Global Advisors (SSgA) U.S. Aggregate Bond Index Fund (Commingled Fund)

Sponsored by Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

(g) Resolution approving the replacement of EII World Fund and authorizing this portion of the real return portfolio of the PHT Defined Benefit Pension Plan be reallocated to the Brookfield Global Real Estate Securities Strategy (separate account)

Sponsored by Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

4. Adjournment
1. Meeting Call To Order
FISCAL COMMITTEE MEETING MINUTES

Thursday, September 11, 2014
Followed the Strategy and Growth Committee Meeting

Jackson Memorial Hospital
West Wing Board Room
First Floor
1611 N. W. 12th Avenue
Miami, FL 33136

Fiscal Committee
Mojdeh L. Khaghan, Chairperson
Joe Arriola, Vice Chairperson
Irene Lipof
Marcos J. Lapciuc
Ralph G. Patino
Darryl K. Sharpton

Members Present: Mojdeh L. Khaghan, Chairperson, Irene Lipof, Darryl K. Sharpton, Marcos J. Lapciuc, and Ralph G. Patino

Member(s) Excused: Joe Arriola

In addition to the Board of Trustees, the following staff members, and Assistant Miami-Dade County Attorneys were present: Carlos A. Migoya, Don S. Steigman, Mark T. Knight, Richard Klass, Michael Garcia, and Michael Butler, M.D.; and Eugene Shy, Jr., Jeffrey Poppel, and Jason Bloch, Assistant Miami-Dade County Attorneys

1. Fiscal Committee Meeting Call to Order

Mojdeh L. Khaghan, Chairperson at 12:55 p.m.

(a) Previous committee meeting minutes (July 17, 2014)

Motion to approve the previous committee meeting minutes

Mojdeh L. Khaghan, Chairperson

Irene Lipof moved approval;
seconded by Ralph G. Patino,
and carried without dissent.
2. Reports

(a) Jackson Health System Combined Financial Statements as of August 2014

Mark T. Knight, Executive Vice President and Chief Financial Officer reported that the month of August 2014 was fairly consistent with the previous month; from a volume perspective the month of August 2014 was not a great month which was attributed to negative variances in both inpatient and outpatient volumes. The cash received due to a correction of the DRG rate created a positive variance of the net patient revenue line totaling approximately $9 million, total operating expenses was fairly close to budget, experienced some negative variances in labor relative to premium pay and positive variances in the non-labor component, sales tax continued to be better than projected which largely offset the 5% employee restoration, cash days-on-hand remained flat at 27 days, days in accounts receivable was 38 which is best Jackson Health System (JHS) has seen in measurable history, and accounts payable remain flat at approximately 59 days. On a year-to-date basis through August 2014 JHS is approximately $20 million positive net gain from operation, and relative to performance is projected to end fiscal year 2014 with $30 million net gain from operation. With respect to fiscal year 2015 JHS have some aggressive assumptions in its budget relative to reimbursement as well as labor management. In preparation for the 2014 fiscal year end audit, Mr. Knight reminded everyone that financial statements for the month of September 2014 will not be presented at the next Fiscal Committee meeting; the books will remain open until the end of October 2014. Mr. Knight stated that KPMG, external auditors for JHS have begun the year end audit process; the year end audit will officially begin in November 2014. The Committee will receive update reports throughout the external audit process.

(b) Purchasing and Facilities Subcommittee

The Purchasing and Facilities Subcommittee met on September 11, 2014. The Subcommittee received a detailed overview of the September 2014 Purchasing Report and agreed to forward the report along with an additional resolution with a favorable recommendation to the Fiscal Committee to accept the report and resolution as presented. The remaining agenda items were informational and did not require action.

3. Resolutions Recommended To Be Approved

(a) Resolution authorizing and approving award of bids and proposals, waiver of bids, and other purchasing actions for September 2014, in accordance with the Public Health Trust’s Procurement Policy, Resolution No, PHT 10/12-078

Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

Marcos J. Lapciuc moved to accept the resolution; seconded by Irene Lipof, and carried without dissent.
Add-on Agenda Item

(1) Resolution authorizing the President or his designee to enter into a First Addendum to Cost Reimbursement Agreement (“CRA”) with Miami-Dade Police Department (“MDPD”) for use of 323 square feet of office space situated at 901 NW 17th Street, Suite J, Miami, Florida for a term that is concurrent with the CRA, unless terminated sooner by the parties upon no less than thirty (30) days’ advance notice to the non-terminating party

Sponsored by Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System

The proposed agreement applies only to one office. The agreement may be terminated by either party with at least 30 days’ notice. The proposed agreement has minimal fiscal impact. MDPD would not be charged for use of the space, and JHS would provide maintenance, repairs and utilities. JHS and MDPD have worked productively under the existing partnership agreements. The proposed space agreement would be overseen by Madeline Valdes, Corporate Director, Property Management Division.

Motion to accept the add-on agenda item (resolution) with a favorable recommendation to the Fiscal Committee

Mojdeh L. Khaghan, Chairperson

Marcos J. Lapciuc moved to accept the resolution; seconded by Irene Lipof, and carried without dissent.

(b) Resolution approving Schedule 102 under the Master Agreement with Cerner Corporation in the amount of $21,933,200.00 over the contract term of ten years; for additional software licenses and professional services

Sponsored by Michael Garcia, Vice President and Chief Information Officer, Jackson Health System

Motion to accept the resolution with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

Darryl K. Sharpton moved to accept the resolution; seconded by Irene Lipof, and carried without dissent.
Add-on Agenda Item

(2) Resolution ratifying and approving execution of the Engagement Agreement with Duane Morris, LLP dated November 25, 2013

Sponsored by Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System

In November 2013, Duane Morris, LLP (Duane Morris) entered into an agreement to act as legal counsel for JHS in connection with certain Medicaid adjustment petitions filed and presently pending with the State of Florida in the Division of Administrative Hearings. The agreement provides that payment for Duane Morris services is the sole responsibility of JLA Associates, Inc., a contracted vendor of JHS. Information from Duane Morris indicates that the hourly rates for attorney services provided to JHS range from $500 to $610, and that to date a total of approximately $48,000 has been billed in connection with the Medicaid adjustment petitions. It is estimated that an additional $40,000 in legal fees and costs would be required to complete the representation.

With regards to utilizing the County Attorney’s Office for legal services, JHS staff cannot engage outside counsel without prior approval of both the County Attorney’s Office and the Public Health Trust Board of Trustees. Because proceedings have been in litigation since September 2013 and because a final hearing is scheduled in November 2014 it is in the best interest of JHS that Duane Morris continue its representation of JHS until the conclusion of the proceedings currently pending before the Division of Administrative Hearings. It is with the understanding that Duane Morris will be required to work directly through the County Attorney’s Office throughout the remaining duration of the proceedings.

On a go forward basis, Eugene Shy, Jr. Assistant Miami-Dade County Attorney stated that the County Attorney’s Office will be monitoring the litigation process.

Motion to accept the add-on agenda item (resolution) with a favorable recommendation to the PHT Board of Trustees

Mojdeh L. Khaghan, Chairperson

Darryl K. Sharpton moved to accept the resolution; seconded by Marcos J. Lapciuc, and carried without dissent.

4. Adjournment

Mojdeh L. Khaghan, Chairperson at 1:11 p.m.

Meeting Minutes Prepared by

Ivenette Cobb-Black
Executive Assistant
Public Health Trust Board of Trustees
2. Reports
2 (a) Purchasing and Facilities Subcommittee
TO: PUBLIC HEALTH TRUST BOARD OF TRUSTEES
FROM: PROCUREMENT MANAGEMENT DEPARTMENT

The following recommendations are made in accordance with the Trust’s “Procurement Policy” and it’s implementing “Procurement Regulation.” This report includes competitively solicited contract awards over $3,000,000, waivers of formal competition over $250,000 and other categories for Board approval as prescribed by the Procurement Regulation. The entire report has been screened and assembled by the Procurement Management Department with the direct participation of the Directors and staff, all subject to review by the Chief Procurement Officer, consultation with the Executive Staff and the President, and reviewed for legal sufficiency by the County Attorney’s Office.

SECTION I. AWARDS UNDER INVITATIONS TO BID (ITB’s)

This section consists of awards under competitively solicited Invitations to Bid (ITB’s) over $3,000,000.

1. (603196-CS) The Quality and Patient Safety Department requests a contract award, resulting from a competitive Invitation To Bid (ITB 14-12059-TW), for Skilled Nursing Home Services (Ongoing/replacement purchase).

Unity Health & Rehabilitation Center and Pine Crest Convalescent Center:

This Request for Funding: $3,895,463 (for one year)

Total approved funding: $3,895,463

Background
This competitive procurement was solicited and administered by the Procurement Management Department through a competitive Invitation to Bid process (ITB # 14-12059-TW) that was publicly advertised on July 2, 2014. The ITB document was distributed to over 28 potential bidders in the Nursing Home Services industry located in Monroe, Miami-Dade, Broward and Palm Beach counties. The Pre-Bid conference took place on July 16, 2014, and five (5) companies participated. Bid responses were received from Unity Health & Rehabilitation Center (“Unity Health”) and Pine Crest Convalescent Center (“Pine Crest”).

The current service provider is: Jackson Heights NH, LLC, dba Unity Health & Rehabilitation Center.

Recommendation
Unity Health and Pine Crest will provide Skilled Nursing Home Services throughout the entire Jackson Health System, and utilization will be broken down as to: 70% to Unity Health, the Prime vendor, and 30% awarded to Pine Crest.

The award of this contract will provide cost-avoidance and savings through the discharging of unfunded patients to Skilled Nursing Homes Services (SNH), a more appropriate level of care, as follows:
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The final contract/purchase order shall be subject to quarterly evaluations by the Trust’s SNF Medical Director/ARNP for ongoing care planning and to ensure care management recommendations are met.

The five-day protest filing period started on September 4, 2014 and ended September 11, 2014 at 5:00 PM with no reported dispute.

This contract has been approved by Risk as to Insurance and Liability and by the County Attorney’s Office for Legal sufficiency.

This contract can be terminated for convenience with a thirty (30) calendar days’ notice and includes UAP and OIG provisions.

In accordance with our Contractor Due Diligence review, Unity Health & Rehabilitation Center and Pine Crest Convalescent Center have provided Sworn/Notarized Statements to the Trust’s Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The companies have not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the companies have not been debarred nor have the firms received formal notices of non-compliance or non-performance in the five (5) years prior to proposal submittals to the Trust. (K. Andrews).

**SECTION II. AWARDS UNDER REQUESTS FOR PROPOSALS (RFP’s)**

This section consists of awards under competitively solicited Requests for Proposals (RFP’s) over $3,000,000.

**SECTION III. AWARDS UNDER THE COMPETITIVELY SOLICITED CONTRACTS OF OTHER PUBLIC PROCUREMENT ENTITIES**

This section consists of awards over $3,000,000 under competitively solicited (“ITB,” “RFP” or equivalent) contracts of other public and nonprofit entities.

No items to report.

**SECTION IV. AWARDS UNDER GROUP PURCHASING ORGANIZATION (“GPO”) CONTRACTS**

This section consists of awards over $3,000,000 under Group Purchasing Organization (“GPO”) contracts. GPOs are organizations that aggregate the purchasing volume of their members consisting of hospitals and other health care providers to leverage discounts with manufacturers, distributors and other vendors to realize administrative savings and efficiencies. The Trust’s GPO is MedAssets.

No items to report.

**SECTION V. AWARDS UNDER A WAIVER OF FORMAL COMPETITION**

This section consists of awards over $250,000 without the formal solicitation of competitive bids or proposals. All award recommendations in this section have the approval of the President, are based on a finding that the waiver of competitive bidding is in the best interests of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

A. **Sole Source**

No items to report.
B. **Physician’s Preference**

Staff requests a waiver of formal competition for the contract items listed in this category because a physician and clinician have requested the particular item without which the physician and clinician cannot successfully and safely render patient care.

2. **(743500- EH)** The Department of Perioperative Services is requesting the acquisition of two ZEISS Pentero 800 neurosurgical microscopes. This unit is an optical platform utilized in enhancing the surgeon’s visualization during a surgical procedure. The surgical microscope utilizes a powerful xenon lighting system to illuminate the surgical field and magnifies visualization to improve clinical precision (new purchase).

<table>
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<th>Carl Zeiss Meditech, Inc.</th>
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**Background**

Currently, Jackson Main’s OR Department is utilizing outdated microscope technology to handle large case volumes. The new microscopes will reduce delays, achieve higher optical clarity and allow for better visualization, quicker OR room turn around, and scheduling improvement for different procedures. Earlier this year, product trials were coordinated to vet competitive products within the market place. All evaluations concluded that the ZEISS Pentero 800 was the superior product.

- The ZEISS Pentero 800 has the longest working distance available in any microscope today. The ZEISS Pentero 800 specification sheets show that the working distance ranges from 200nm to 500mm resulting in greater versatility for clinical staff. In addition, due to the physics of optics, a greater working distance results in a larger depth of focus resulting in a sharper and clearer view.
- The ZEISS Pentero line is the only surgical microscope that offers both automatic focus and focus aid laser spots. Both of these items enhance the visualization capabilities of the microscope for clinical staff. The automatic focus allows the surgeon to have the microscope’s computer focus for him at sub-millimeter accuracy at the touch of a button. The focus aid laser spots provide immediate visual confirmation at every moment as to whether the microscope is precisely focused at a particular point in the surgical field.
- The ZEISS Pentero surgical microscope is the only surgical microscope with a second off angle source of illumination for the surgical field. This dual illumination is unique to our ZEISS Pentero and it eliminates shadows from occurring in the surgeon’s surgical field. ECRI and MD-Buyline show competitive microscopes do not have this dual illumination feature.
- The ZEISS Pentero is the only surgical microscope that has an independent axis for its co-observation tube optics. This is important for the unit being utilized for pediatric neurosurgery. During a craniotomy it allows our neurosurgeons to alter the angle of the microscope’s body while allowing the assistant to compensate the position of their co-observer tube while minimizing the effect on the unit’s overall balance.
- The ZEISS Pentero is the only microscope that offers an auto drape feature utilizing hidden air suction ports in the frame of the microscope. This feature allows the staff to drape the surgical microscope more quickly and efficiently thus improving work flow, and reducing start time set up time by allowing the hidden suction ports to create a perfect drape seal at the touch of a button.
- The ZEISS Pentero is the only microscope to fully internalize their integrated camera. This results in a much smaller and more compact microscope body and eliminates all external cabling at the surgical site.

**Recommendation**

The Perioperative Division recommends a bid-waiver award to Carl Zeiss Meditech, Inc. for the purchase of two Zeiss Pentero 800 Microscopes.

A Bid Waiver Justification has been provided and Conflict of Interest Declarations signed by: Martha Garcia, Director of Operations, Jackson Memorial Hospital; Hamilton Clark, Chief Financial Officer for Jackson Memorial Hospital; Roberto Heros, Sr. VP and Chief Medical Officer for Jackson Memorial Hospital; Barth Green, Chairman, Department of Neurosurgery, University of Miami /Jackson Memorial Hospital; and Carolyn Crawford, Operations Manager, Carl Zeiss Meditech Inc. with no reported disclosure. Jackson Health System was able to obtain $57,521.80 in package discounts and additional discounts in the amount of $86,653 for a total of $144,174 exceeding ECRI and MD Buyline recommendations. *(Martha Garcia)*. In addition, Freight charges and UAP reductions were achieved.
C. Standardization

Items in this category have been established as the Trust standard.

No items to report.

D. Non-Competitive Cooperative Purchasing

This subsection consists of awards under the contracts of other public entities that were not competitively solicited.

No items to report.

E. Miscellaneous Bid Waiver

This subsection consists of awards not falling in the other categories of waiver of formal competition but where waiver is deemed to be in the best interests of the Trust.

No items to report.

SECTION VI. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE COMPETITIVELY SOLICITED

This section refers to existing contracts that were competitively bid (“ITB” or “RFP”) at their origin and consists of either (a) the exercise of established options to renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval.

3. (740023-MAM) The Patient Finance Department of the Revenue Cycle Division for Jackson Health System requests approval to increase the allocation of existing funds for the Chapin Revenue Cycle Management, LLC contract (Ongoing purchase).

Chapin Revenue Cycle Management, LLC:

1st OTR - Modification # 4
(PHT Approved January 2014) $ 2,800,000 (for one year)

Additional Funding - Modification # 5
(CPO delegated authority) $ 840,000

This Request for Funding $ 1,602,406

Total approved funding: $ 5,242,406

Background
In December 2010 Chapin Revenue Cycle Management, LLC. was awarded a contract by the PHT Board pursuant to RFP No. 10-5258 for Collection Agencies Services. Chapin provides collection services for all nongovernmental financial records for the balance review and audit services for underpayment and contract compliance (Category G of the RFP). The initial term of this agreement was three (3) years, and the Trust exercised the first Option to Renew (OTR), approved in January 2014 by the PHT Board, for a period of one year through February 2015. In September 2014 the amount of $840,000 was added to this contract under CPO authority, necessitated by an increased rate of collection. Since the award of this contract, Chapin has realized and surpassed the collection expectations of the Revenue Cycle Division. In addition, Vaughan Holland Consulting, which had been previously awarded a portion of this contract in Category G, was terminated on July 23, 2012 for performance issues, and Chapin took over this vendor’s assigned duties on November 2, 2013.
Recommendation

In light of the foregoing, the Revenue Cycle Division is requesting approval of additional funding, as they have determined it would be in the Trust’s best interest to continue the collection efforts provided under this contract. The accelerated rate of collection projects a necessary increase in funding, at this time, of an estimated $570,000 per month or a total of $1,602,406 to pay the vendor’s recovery fee for the remaining three months of the contract. The anticipated collection on behalf of the Trust is $2,442,406.

The original contract was reviewed and approved by the CAO for legal sufficiency and by Risk as to insurance and indemnification.

This contract can be terminated for convenience with a sixty (60) day notice and includes UAP and OIG provisions.

In providing an evaluation of Chapin’s performance during the current contract year, the Revenue Cycle Management Division has reported the following:

- The contracted service meets requirements established by the department.
- The overall service is good.
- There have been no complaints regarding this contracted service.

Based on the overall contract performance evaluation, the Revenue Cycle Management Division has recommended the continuation of this contracted service (M. Torres).

4. (732836-ML) The Pathology Department requests additional funding to the agreement with Quest Diagnostics, Inc. for referral diagnostic laboratory services (ongoing purchase).

**Quest Diagnostics, Inc.**

| Initial Contract Value | $ 3,000,000 |
| (CPO Delegated Authority) | (for three years) |
| This Request for Funding: | $ 660,000 |
| **Total approved funding:** | **$ 3,660,000** |

Background

The Trust entered into the current agreement with Quest Diagnostics in 2011 for the provision of reference laboratory services under MedAssets GPO Agreement No.: LB01066. Quest is the primary vendor for these services providing esoteric, specialized testing that cannot be performed by the JHS Pathology Department. Throughout the last two years the complexity of reference testing has increased causing a direct impact on expenses.

In providing an evaluation of Quest’s performance during the current contract year, the Pathology Department has reported the following:

- The contracted service meets the applicable standards addressed in the Joint Commission Standards and Pathology Department needs.
- The overall service is good.
- There have been no complaints regarding this contracted service.
  - The vendor meets all requirements for the contracted service
  - The average turnaround time for service delivery meets standards
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.

Recommendation

Based on overall contract performance and increased utilization, the Pathology Department requests additional funding for payment of invoices in the amount of $345,000 and $315,000 to allow for the continuation of services through the end of the current contract term on December 31, 2014 (Martha Garcia).
SECTION VII. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE AWARDED UNDER A WAIVER OF FORMAL COMPETITION

This section refers to existing contracts that were not competitively bid at their origin and consists of either (a) the exercise of established options-to-renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval. All contracts in this section are renewals not previously authorized by the Board have the written approval of the President, are based on a finding that the waiver of full and competitive bidding is in the best interest of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

5. (704355-MAM) The Information Technology Department requests approval of the first Option to Renew (OTR) the Hosting and Consulting Services Agreement for Velocity, Inc.:

Velocity Technology Solutions, Inc.:

Initial Contract Award $248,904
(CPO Delegated Authority- 10/2013) (for one year)

This Request for Funding: $248,904
OTR No. 1 (for one year)

Total approved funding: $497,808

Background
Velocity Technology Solutions, Inc. presently provides hosting services for the Trust's Lawson Enterprise Resource Planning (ERP) modules. The agreement was created via a waiver of formal competition specifically for the cloud hosting services of the following, newly procured, Lawson modules:

- Talent Management
- Contract Management
- Supply Order Management

The master agreement has two individual scopes of work (SOWs), one for Project Stewardship (SOW#1) and the other for Hosting Services (SOW#2). This agreement is for One (1) Year with four (4) options to renew of One (1) Year each and has a 180 day termination for convenience clause due to the effort required to migrate any data to a new hosting environment. Pricing for this OTR No. 1 will be the same as the initial year of the contract.

In accordance with our Contractor Due Diligence review, Velocity Technology Solutions, has provided a Sworn/Notarized Statement to the Trust’s Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The Company has not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the Company has not been debarred nor has the Firm received a formal notice of non-compliance or non-performance in the five (5) years prior to proposal submittal to the Trust.

In providing an evaluation of Velocity’s performance during the current contract year, the Information Technology Department has reported the following:

- The contracted service meets applicable standards.
- The overall service is good.
- There have been no complaints from employees regarding this contracted service.
  - The service has never caused delays.
  - The vendor meets all requirements outlined by Information Technology for the contracted service.
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.
Recommendation
Based on the overall contract performance evaluation, the Information Technology Department has recommended the continuation of this contracted service. ECRI and MD Buyline do not recommend any additional savings at this time (Michael Garcia).

SECTION VIII. MISCELLANEOUS

This section consists of procurement actions that require Board approval not included under any other section of the Purchasing Report.

No items to report.
3. Resolutions Recommended To Be Accepted
TO: Mojdeh L. Khaghan, Chairperson and Members, Fiscal Committee

FROM: Rosa Costanzo, Vice President and Chief Procurement Officer
Strategic Sourcing and Supply Chain Management

DATE: October 17, 2014

RE: Purchasing Report

Recommendation
The following recommendations are made in accordance with the Trust’s “Procurement Regulation.”

These items fully support our business operations and help the organization in its efforts to provide an excellent world class patient experience.

Scope
This report includes competitively solicited contract awards over $3,000,000, waivers of formal competition over $250,000 and other categories for Board approval as prescribed by the Procurement Regulation.

Fiscal Impact/Funding Source
The items included are part of the Trust’s budget.

Track Record/Monitor
The Procurement Management Department along with the user departments and leadership support, will track and monitor the responsibilities and obligations set forth in the contracts.

Background
The entire report has been vetted and assembled by the Procurement Management Department with the direct participation of the Director and staff, all subject to review by the Chief Procurement Officer, consultation with the Executive Staff and the President, and reviewed for legal sufficiency by the County Attorney’s Office. Request is made for approval of the Purchasing Report, consisting of the following:

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Procurement completed an orderly administrative process with each item to bring the best value (cost, quality, and outcome) with each project.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING AND APPROVING AWARD OF BIDS AND PROPOSALS, WAIVER OF BIDS, AND OTHER PURCHASING ACTIONS FOR OCTOBER 2014, IN ACCORDANCE WITH THE PUBLIC HEALTH TRUST’S PROCUREMENT POLICY, RESOLUTION NO. PHT 10/12-078

(Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System)

WHEREAS, bids and proposals were solicited, received and reviewed by staff; and

WHEREAS, the Purchasing and Facilities Subcommittee met on October 17, 2014 and reviewed staff’s recommendations as submitted under the PHT’s Procurement Policy, Resolution No. PHT 10/12-078; and

WHEREAS, the Purchasing and Facilities Subcommittee forwarded the Purchasing Report to the Fiscal Committee with a recommendation for approval for each item under the report, which is attached hereto and hereby incorporated by reference; and

WHEREAS, upon his written recommendation, the President recommends that the Public Health Trust Board of Trustees (Board of Trustees) waive competitive bidding for items under the heading of “Bid Waiver” and “Waiver of Full and Competitive Bidding” in the respective Purchasing Report, finding such action to be in the best interests of the Public Health Trust; and

WHEREAS, the President and Fiscal Committee recommend various other purchasing actions, as indicated in the attached Purchasing Report.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby authorizes and approves the award of bids and proposals and all the purchasing actions as set forth in the attached Purchasing Report, under the Public Health Trust’s Procurement Policy, Resolution No. PHT 10/12-078; and finds it in the best interest of the Public Health Trust to waive competitive bidding for those items listed under the heading “Bid Waiver” and “Waiver of Full and Competitive Bidding” in the respective report; and to take such action as is necessary and authorized to implement these awards and actions.
TO: PUBLIC HEALTH TRUST BOARD OF TRUSTEES
FROM: PROCUREMENT MANAGEMENT DEPARTMENT

The following recommendations are made in accordance with the Trust’s “Procurement Policy” and it’s implementing “Procurement Regulation.” This report includes competitively solicited contract awards over $3,000,000, waivers of formal competition over $250,000 and other categories for Board approval as prescribed by the Procurement Regulation. The entire report has been screened and assembled by the Procurement Management Department with the direct participation of the Directors and staff, all subject to review by the Chief Procurement Officer, consultation with the Executive Staff and the President, and reviewed for legal sufficiency by the County Attorney’s Office.

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$2,847,000

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This contract has been approved by Risk as to Insurance and Liability and by the County Attorney’s Office for Legal sufficiency.

This contract can be terminated for convenience with a thirty (30) calendar days’ notice and includes UAP and OIG provisions.

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No items to report.

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No items to report.

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A. **Sole Source**

No items to report.
B. Physician’s Preference

Staff requests a waiver of formal competition for the contract items listed in this category because a physician and clinician have requested the particular item without which the physician and clinician cannot successfully and safely render patient care.

2. (743500- EH) The Department of Perioperative Services is requesting the acquisition of two ZEISS Pentero 800 neurosurgical microscopes. This unit is an optical platform utilized in enhancing the surgeon’s visualization during a surgical procedure. The surgical microscope utilizes a powerful xenon lighting system to illuminate the surgical field and magnifies visualization to improve clinical precision (new purchase).

<table>
<thead>
<tr>
<th>Carl Zeiss Meditech, Inc.</th>
<th>$ 345,000</th>
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</thead>
<tbody>
<tr>
<td>Total approved funding</td>
<td>$ 345,000</td>
</tr>
</tbody>
</table>

**Background**

Currently, Jackson Main’s OR Department is utilizing outdated microscope technology to handle large case volumes. The new microscopes will reduce delays, achieve higher optical clarity and allow for better visualization, quicker OR room turn around, and scheduling improvement for different procedures. Earlier this year, product trials were coordinated to vet competitive products within the market place. All evaluations concluded that the ZEISS Pentero 800 was the superior product.

- The ZEISS Pentero 800 has the longest working distance available in any microscope today. The ZEISS Pentero 800 specification sheets show that the working distance ranges from 200mm to 500mm resulting in greater versatility for clinical staff. In addition, due to the physics of optics, a greater working distance results in a larger depth of focus resulting in a sharper and clearer view.
- The ZEISS Pentero line is the only surgical microscope that offers both automatic focus and focus aid laser spots. Both of these items enhance the visualization capabilities of the microscope for clinical staff. The automatic focus allows the surgeon to have the microscope’s computer focus for him at sub-millimeter accuracy at the touch of a button. The focus aid laser spots provide immediate visual confirmation at every moment as to whether the microscope is precisely focused at a particular point in the surgical field.
- The ZEISS Pentero surgical microscope is the only surgical microscope with a second off angle source of illumination for the surgical field. This dual illumination is unique to our ZEISS Pentero and it eliminates shadows from occurring in the surgeon’s surgical field. ECRI and MD-Buyline show competitive microscopes do not have this dual illumination feature.
- The ZEISS Pentero is the only surgical microscope that has an independent axis for its co-observation tube optics. This is important for the unit being utilized for pediatric neurosurgery. During a craniotomy it allows our neurosurgeons to alter the angle of the microscope’s body while allowing the assistant to compensate the position of their co-observer tube while minimizing the effect on the unit’s overall balance.
- The ZEISS Pentero is the only microscope that offers an auto drape feature utilizing hidden air suction ports in the frame of the microscope. This feature allows the staff to drape the surgical microscope more quickly and efficiently thus improving workflow, and reducing start time set up time by allowing the hidden suction ports to create a perfect drape seal at the touch of a button.
- The ZEISS Pentero is the only microscope to fully internalize their integrated camera. This results in a much smaller and more compact microscope body and eliminates all external cabling at the surgical site.

**Recommendation**

The Perioperative Division recommends a bid-waiver award to Carl Zeiss Meditech, Inc. for the purchase of two Zeiss Pentero 800 Microscopes.

A Bid Waiver Justification has been provided and Conflict of Interest Declarations signed by: Martha Garcia, Director of Operations, Jackson Memorial Hospital; Hamilton Clark, Chief Financial Officer for Jackson Memorial Hospital; Roberto Heros, Sr. VP and Chief Medical Officer for Jackson Memorial Hospital; Barth Green, Chairman, Department of Neurosurgery, University of Miami /Jackson Memorial Hospital; and Carolyn Crawford, Operations Manager, Carl Zeiss Meditech Inc. with no reported disclosure. Jackson Health System was able to obtain $57,521.80 in package discounts and additional discounts in the amount of $86,653 for a total of $144,174 exceeding ECRI and MD Buyline recommendations. (Martha Garcia). In addition, Freight charges and UAP reductions were achieved.
C.  **Standardization**

Items in this category have been established as the Trust standard.

No items to report.

D.  **Non-Competitive Cooperative Purchasing**

This subsection consists of awards under the contracts of other public entities that were not competitively solicited.

No items to report.

E.  **Miscellaneous Bid Waiver**

This subsection consists of awards not falling in the other categories of waiver of formal competition but where waiver is deemed to be in the best interests of the Trust.

No items to report.

**SECTION VI. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE COMPETITIVELY SOLICITED**

This section refers to existing contracts that were competitively bid (“ITB” or “RFP”) at their origin and consists of either (a) the exercise of established options to renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval.

3.  **(740023-MAM)** The Patient Finance Department of the Revenue Cycle Division for Jackson Health System requests approval to increase the allocation of existing funds for the Chapin Revenue Cycle Management, LLC contract (Ongoing purchase).

**Chapin Revenue Cycle Management, LLC:**

- 1st OTR - Modification # 4  
  (PHT Approved January 2014)  
  $ 2,800,000  
  (for one year)

- Additional Funding - Modification # 5  
  (CPO delegated authority)  
  $ 840,000

- This Request for Funding  
  $ 1,602,406

**Total approved funding:**  
$ 5,242,406

**Background**

In December 2010 Chapin Revenue Cycle Management, LLC. was awarded a contract by the PHT Board pursuant to RFP No. 10-5258 for Collection Agencies Services. Chapin provides collection services for all nongovernmental financial records for the balance review and audit services for underpayment and contract compliance (Category G of the RFP). The initial term of this agreement was three (3) years, and the Trust exercised the first Option to Renew (OTR), approved in January 2014 by the PHT Board, for a period of one year through February 2015. In September 2014 the amount of $840,000 was added to this contract under CPO authority, necessitated by an increased rate of collection. Since the award of this contract, Chapin has realized and surpassed the collection expectations of the Revenue Cycle Division. In addition, Vaughan Holland Consulting, which had been previously awarded a portion of this contract in Category G, was terminated on July 23, 2012 for performance issues, and Chapin took over this vendor’s assigned duties on November 2, 2013.
Recommendation
In light of the foregoing, the Revenue Cycle Division is requesting approval of additional funding, as they have determined it would be in the Trust’s best interest to continue the collection efforts provided under this contract. The accelerated rate of collection projects a necessary increase in funding, at this time, of an estimated $570,000 per month or a total of $1,602,406 to pay the vendor’s recovery fee for the remaining three months of the contract. The anticipated collection on behalf of the Trust is $2,442,406.

The original contract was reviewed and approved by the CAO for legal sufficiency and by Risk as to insurance and indemnification.

This contract can be terminated for convenience with a sixty (60) day notice and includes UAP and OIG provisions.

In providing an evaluation of Chapin’s performance during the current contract year, the Revenue Cycle Management Division has reported the following:

- The contracted service meets requirements established by the department.
- The overall service is good.
- There have been no complaints regarding this contracted service.

Based on the overall contract performance evaluation, the Revenue Cycle Management Division has recommended the continuation of this contracted service (M. Torres).

4. (732836-ML) The Pathology Department requests additional funding to the agreement with Quest Diagnostics, Inc. for referral diagnostic laboratory services (ongoing purchase).

**Quest Diagnostics, Inc.**

<table>
<thead>
<tr>
<th>Initial Contract Value</th>
<th>$3,000,000</th>
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<tbody>
<tr>
<td>(CPO Delegated Authority)</td>
<td>(for three years)</td>
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This Request for Funding: $660,000

Total approved funding: $3,660,000

Background
The Trust entered into the current agreement with Quest Diagnostics in 2011 for the provision of reference laboratory services under MedAssets GPO Agreement No.: LB01066. Quest is the primary vendor for these services providing esoteric, specialized testing that cannot be performed by the JHS Pathology Department. Throughout the last two years the complexity of reference testing has increased causing a direct impact on expenses.

In providing an evaluation of Quest’s performance during the current contract year, the Pathology Department has reported the following:

- The contracted service meets the applicable standards addressed in the Joint Commission Standards and Pathology Department needs.
- The overall service is good.
- There have been no complaints regarding this contracted service.
  - The vendor meets all requirements for the contracted service
  - The average turnaround time for service delivery meets standards
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.

Recommendation
Based on overall contract performance and increased utilization, the Pathology Department requests additional funding for payment of invoices in the amount of $345,000 and $315,000 to allow for the continuation of services through the end of the current contract term on December 31, 2014 (Martha Garcia).
SECTION VII. OPTIONS-TO-RENEW AND CONTRACT MODIFICATIONS FOR CONTRACTS THAT WERE AWARDED UNDER A WAIVER OF FORMAL COMPETITION

This section refers to existing contracts that were not competitively bid at their origin and consists of either (a) the exercise of established options-to-renew or (b) the execution of contract modifications for which the Procurement Policy requires prior Board approval. All contracts in this section are renewals not previously authorized by the Board have the written approval of the President, are based on a finding that the waiver of full and competitive bidding is in the best interest of the Public Health Trust, and require a two-thirds affirmative vote of the Trustees present for approval.

5. (704355-MAM) The Information Technology Department requests approval of the first Option to Renew (OTR) the Hosting and Consulting Services Agreement for Velocity, Inc.:

Velocity Technology Solutions, Inc.:

| Initial Contract Award | $248,904 |
| (CPO Delegated Authority- 10/2013) | (for one year) |
| This Request for Funding: | $248,904 |
| OTR No. 1 | (for one year) |
| **Total approved funding:** | **$497,808** |

**Background**

Velocity Technology Solutions, Inc. presently provides hosting services for the Trust's Lawson Enterprise Resource Planning (ERP) modules. The agreement was created via a waiver of formal competition specifically for the cloud hosting services of the following, newly procured, Lawson modules:

- Talent Management
- Contract Management
- Supply Order Management

The master agreement has two individual scopes of work (SOWs), one for Project Stewardship (SOW#1) and the other for Hosting Services (SOW#2). This agreement is for One (1) Year with four (4) options to renew of One (1) Year each and has a 180 day termination for convenience clause due to the effort required to migrate any data to a new hosting environment. Pricing for this OTR No. 1 will be the same as the initial year of the contract.

In accordance with our Contractor Due Diligence review, Velocity Technology Solutions, has provided a Sworn/Notarized Statement to the Trust’s Procurement Management Department that: (1) No Lawsuits have been filed against the Company within the five (5) years prior to submittal of a bid or proposal to the Trust; (2) The Company has not defaulted in the five (5) years prior to bid or proposal submittal to the Trust; and, (3) the Company has not been debarred nor has the Firm received a formal notice of non-compliance or non-performance in the five (5) years prior to proposal submittal to the Trust.

In providing an evaluation of Velocity’s performance during the current contract year, the Information Technology Department has reported the following:

- The contracted service meets applicable standards.
- The overall service is good.
- There have been no complaints from employees regarding this contracted service.
  - The service has never caused delays.
  - The vendor meets all requirements outlined by Information Technology for the contracted service.
  - Vendor has demonstrated consistent responsiveness to all requests/issues/problems that might have arisen during the course of the contract period.
Recommendation
Based on the overall contract performance evaluation, the Information Technology Department has recommended the
continuation of this contracted service. ECRI and MD Buyline do not recommend any additional savings at this time
(Michael Garcia).

SECTION VIII. MISCELLANEOUS

This section consists of procurement actions that require Board approval not included under any other section of
the Purchasing Report.

No items to report.
TO: Mojdeh L. Khaghan, Chairperson
and Members, Fiscal Committee

FROM: Rosa M. Costanzo, Vice President and Chief Procurement Officer
Strategic Sourcing and Supply Chain Management Division

DATE: October 17, 2014

RE: Amendment to the Section XV.D of the Public Health Procurement Policy/Regulation regarding Preference to Local Businesses in Trust Contracts

_______________________________________________________________________________________________

Recommendation
The President and Chief Executive Officer recommend that the Board of Trustees amends Section XV.D of the Procurement Policy/Regulation (“Regulation”).

Purpose
The purpose of the proposed amendment is to comport Section XV.D. of the Regulation with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, as amended from time to time, regarding Preference to Local Business and Preference to Local Certified Service-Disabled Veteran Business Enterprises.

Fiscal Impact/Funding Source
There is no direct fiscal impact to the proposed amendments.

Track Record/Monitor
The Trust’s procurement processes are overseen by Rosa M. Costanzo, vice president for strategic sourcing and supply chain management & chief procurement officer.

Background/Proposed Changes
The existing Section XV.D of the Regulation is hereby deleted in its entirety and replaced with a new Section XV.D, as follows:


Preference to Local Business

Applicability
“Procedure to Provide Preference to Local Business in County Contracts,” Section 2-8.5 of the Code of Miami-Dade County, as amended, shall apply to procurements competitively solicited by the Trust. Except for construction contracts whose estimated cost is five million dollars ($5,000,000) or less which have been set aside solely for Community Small Business Enterprises in accordance with Subsection 2-8.5(7) of the Code of Miami-Dade County, as amended, preference to local business in Trust contracts shall apply to all competitive solicitations for goods, services and construction.

Procedure
Except where federal, state or county law, or any other funding source, mandates to the contrary, preference shall be given to local businesses in accordance with Section 2-8.5 of the Code of Miami-Dade County.
Preference to Local Certified Service-Disabled Veteran Business Enterprises

Applicability
“Procedure to Provide Preference to Local Certified Service-Disabled Veteran Business Enterprises in County Contracts,” Section 2-8.5.1 of the Code of Miami-Dade County, as amended, shall apply to procurements competitively solicited by the Trust. Except for construction contracts whose estimated cost is five million dollars ($5,000,000) or less which have been set aside solely for Community Small Business Enterprises in accordance with Subsection 2-8.5(7) of the Code of Miami-Dade County, as amended, preference to local certified service-disabled veteran Business enterprises shall apply to all competitive solicitations for goods, services and construction.

Procedure
Except where federal, state or county law or any other funding source mandates to the contrary, preference shall be given to Local Certified Service-Disabled Veteran Business Enterprises in accordance with Section 2-8.5.1 of the Code of Miami-Dade County.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AMENDING SECTION XV.D OF THE PUBLIC HEALTH TRUST'S PROCUREMENT POLICY/REGULATION AS AMENDED ON JANUARY 28, 2013, TO COMPORT SECTIONS 2-8.5 AND 2-8.5.1 OF THE CODE OF MIAMI-DADE COUNTY REGARDING LOCAL PREFERENCE IN TRUST CONTRACTS

(Rosa M. Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System)

WHEREAS, the Public Health Trust (“PHT”) has established a Procurement Policy/Regulation (“Regulation”) under the authority of Florida Statutes, Miami-Dade County Charter and Code and Public Health Trust Resolution No. 10/12-078, adopting the Regulation, and Resolution No. PHT 01/13-004, amending the Regulation on January 28, 2013; and

WHEREAS, the Regulation’s specific and only purpose is to govern the procurement of supplies, services and construction, including professional services for the PHT; and

WHEREAS, Section XV.D of the Regulation is entitled “Preference to Local Businesses in Trust Contracts”; and

WHEREAS, the PHT seeks to amend Section XV.D of the Regulation to comport such section of the Regulation with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, as amended from time to time, and to accomplish the purposes set forth in the accompanying memorandum; and

WHEREAS, this action is necessary to ensure the continued efficient operation of the PHT.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby amends Section XV.D of the Public Health Trust Procurement Policy/Regulation as further set forth in the accompanying memorandum to comport Section XV.D with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, regarding Preference to Local Business and Preference to Local Certified Service-Disabled Veteran Business Enterprises, respectively.
TO:       Mojdeh L. Khaghan, Chairperson
          and Members, Fiscal Committee

FROM:     Madeline Valdes, Corporate Director
          Property Management Division

DATE:     October 17, 2014

RE:       Lease Agreement with Community Health of South Florida, Inc. (“CHI”)

This is a companion item to the proposed Memorandum of Understanding with Community Health of South Florida, Inc., which is being presented in the Fiscal Committee.

Recommendation
Staff recommends that the Public Health Trust Board of Trustees authorize the President or his designee to execute a lease agreement with Community Health of South Florida, Inc. (“CHI”) for the rental of two properties owned by the Trust: the Doris Ison South Dade Community Health Center, located at 10300 SW 216 Street in Miami; and the Martin Luther King Jr. Clinica Campesina, located at 810 West Mowry Street in Homestead, for a period of 30 years, commencing on October 1, 2014, with one 10-year option to extend.

Scope
The facilities would solely be used for healthcare and related matters in operation of federally qualified health centers as defined in 42 C.F.R. 405.2401.

Fiscal Impact/Funding Source
The proposed agreement has minimal fiscal impact. CHI would not be charged for use of the above sites and would be responsible for all maintenance, repairs, and utilities.

Track Record/Monitor
This proposed Lease Agreement would be overseen by Madeline Valdes, Corporate Director for Property Management.

Background
CHI is a Florida not-for-profit corporation that operates a community health care system in South Miami-Dade County, Florida, and is an approved, licensed, and duly organized Federally Qualified Health Center. Pursuant to Miami-Dade Board of County Commission Resolution No. R-483-97, approved and adopted on May 6, 1997, CHI provides health care services to the community in two PHT designated facilities at 10300 SW 216 Street, Miami, Florida 33190 (Doris Ison South Dade Community Health Center) and 810 West Mowry Street, Homestead, Florida 33030 (Martin Luther King Health Clinica Campesina). Furthermore, the Miami-Dade Board of County Commissioners approved and adopted Resolution No. 1564-97, on December 16, 1997, which among other things, provides that the PHT is responsible for providing financial support to CHI for the operation, maintenance, and governance of the aforementioned designated facilities.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING THE PRESIDENT OR HIS DESIGNEE TO ENTER INTO A LEASE AGREEMENT WITH COMMUNITY HEALTH OF SOUTH FLORIDA, INC., A FLORIDA NON-PROFIT CORPORATION FOR THE RENTAL OF THE PROPERTIES LOCATED AT 10300 S. W. 216TH STREET, MIAMI, FLORIDA 33190 AND 810 WEST MOWRY STREET, HOMESTEAD, FLORIDA 33030 SOLELY FOR THE PURPOSES OF A HEALTH CARE FACILITY AND ALL ANCILLARY ACTIVITIES ASSOCIATED THEREWITH FOR THE TREATMENT OF INDIGENT AND NON-INDIGENT PATIENTS THROUGH THE OPERATION OF A FEDERALLY QUALIFIED HEALTH CENTER, AS DEFINED IN 42 C.F.R. 405.2401 FOR A PERIOD OF THIRTY (30) YEARS COMMENCING ON OCTOBER 1, 2014, WITH ONE (1) TEN-YEAR OPTION TO EXTEND

(Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System)

WHEREAS, this Board seeks to accomplish the purposes set forth in the attached memorandum; and

WHEREAS, this Board is satisfied that pursuant to Section 125.38 of the Florida Statutes, that Community Health of South Florida, Inc., does require the use of the property for a use consistent with its mission and in support of the community interest and welfare purposes for which it is organized, and finds that such a lease, for that use, would promote community interest and welfare, and the property is not otherwise needed for Trust purposes; and

WHEREAS, the President, Purchasing and Facilities Subcommittee and Fiscal Committee recommend approval.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby authorizes the President or his designee to enter into a Lease Agreement with COMMUNITY HEALTH OF SOUTH FLORIDA, INC., a Florida non-profit corporation for the rental of 10300 SW 216 Street, Miami, Florida 33190 (Doris Ison South Dade Community Health Center) and 810 West Mowry Street, Homestead, Florida 33030 (Martin Luther King Jr. Clinica Campesina) for a period of thirty (30) years commencing on October 1, 2014, with one (1) ten-year option to extend, in accordance with the recommendation set forth in the agenda item attached hereto and incorporated herein by reference.
TO: Mojdeh L. Khaghan, Chairperson and Members, Fiscal Committee

FROM: Madeline Valdes, Corporate Director Property Management Division

DATE: October 17, 2014

RE: Renaming of Jackson North Community Mental Health Center

Recommendation
Staff requests authorization to seek approval from the Miami-Dade Board of County Commissioners to rename the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center.”

Scope
The proposed name change applies to the main facility located at 20201 NW 37th Avenue and the satellite facility located at 15055 NW 27th Avenue.

Fiscal Impact/Funding Source
There is no fiscal impact to the name change. The new name would be reflected on updated signage already planned and budgeted in the current fiscal year. Existing supplies of items such as letterhead and business cards would be exhausted before ordering replacements.

Track Record/Monitor
The program is overseen by Dr. Nicki Tessler, vice president and chief administrative officer for behavioral health. The process of seeking approval from the Board of County Commissioners would be overseen by Esther Abolila, chief of staff to the president and chief operating officer. The implementation of the new name in public materials would be overseen by Matthew Pinzur, associate vice president for communications and outreach.

Background
Consistent with Jackson Health System’s strategic plan to grow volume in the behavioral-health service lines, staff has been reviewing the appearance and visibility of the satellite locations where this care is provided. One conclusion was that the existing name of the Jackson North Community Mental Health Center promotes confusion with Jackson North Medical Center. No other Jackson facilities have similar names that would require the word “north” to avoid confusion. For regulatory purposes, the words “community mental health center” must remain part of the name.
RESOLUTION NO. PHT 10/14–

RESOLUTION APPROVING THE RENAMING OF JACKSON NORTH COMMUNITY MENTAL HEALTH CENTER AS THE “JACKSON COMMUNITY MENTAL HEALTH CENTER” AND AUTHORIZING THE PRESIDENT OF THE PUBLIC HEALTH TRUST TO OBTAIN APPROVAL OF THE BOARD OF COUNTY COMMISSIONERS

(Madeline Valdes, Corporate Director, Property Management Division, Jackson Health System)

WHEREAS, as more fully set forth in the attached memo incorporated herein, it is determined to be in the best interest of the Public Health Trust that the Jackson North Community Mental Health Center be renamed to the “Jackson Community Mental Health Center”; and

WHEREAS, the President, Purchasing and Facilities Subcommittee and Fiscal Committee, recommend approval of this name change,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby approves the renaming of the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center” and authorizes the President of the Public Health Trust to take appropriate action to seek the approval of the Board of County Commissioners to implement the renaming of the Jackson North Community Mental Health Center as the “Jackson Community Mental Health Center”.

TO: Mojdeh L. Khaghan, Chairperson
    and Members, Fiscal Committee

FROM: Carlos A. Migoya
    President and Chief Executive Officer

DATE: October 17, 2014

RE: Negotiation and Execution of a Memorandum of Understanding with Community Health of South Florida, Inc.

This is a companion item to the proposed lease agreement with Community Health of South Florida, Inc., which is being presented first in the Purchasing & Facilities Subcommittee.

Recommendation
Staff recommends that the Public Health Trust Board of Trustees authorize the President or his designee to negotiate and execute a memorandum of understanding with Community Health of South Florida, Inc. (“CHI”) to formally define the rights and responsibilities of both parties with respect to the financial support provided by the Trust to CHI. The proposed agreement has a one-year term with four one-year options to renew.

Scope
The agreement addresses the maintenance of CHI’s fiscal stability, as well as the operation, maintenance and governance of the Trust’s designated facilities in which CHI provides comprehensive primary and behavioral health care.

Fiscal Impact/Funding Source
The proposed agreement has an estimated cost to Jackson of $6.92 million for the first year, and requires the parties to agree on the budget for subsequent years. The first-year impact is included in the Trust’s FY 2014-15 budget.

Track Record/Monitor
This proposed agreement would be overseen by the Finance Division of the Trust, which reports to Mark Knight, executive vice president and chief financial officer.

Background
CHI is a Florida not-for-profit corporation that operates a community health care system in South Miami-Dade County, Florida, and is an approved, licensed, and duly organized Federally Qualified Health Center. Pursuant to Board of County Commission Resolution No. R-483-97, approved and adopted on May 6, 1997, CHI provides health care services to the community in two PHT designated facilities at 10300 SW 216 Street, Miami, Florida 33190 (Doris Ison South Dade Community Health Center) and 810 West Mowry Street, Homestead, Florida 33030 (Martin Luther King Health Clinic Clínica Campesina). In addition, Resolution No. R-483-97 required the agreement to be submitted to the Commission for its approval. Lastly, the Commission approved and adopted Resolution No. 1564-97, on December 16, 1997, which among other things, provides that the PHT is responsible for providing financial support to CHI for the operation, maintenance, and governance of the aforementioned designated facilities.
The proposed agreement includes the following provisions:

- CHI would be required to submit its Board-approved budget, including a detailed description of all programmatic expenses funded by the Trust at the two facilities, for review by Jackson staff and submission to the Trust Board. Any changes made by the Trust Board would need subsequent agreement by the CHI board, and the Trust would not begin payments until both boards approve the final budget. Furthermore, funding is only renewed upon CHI’s satisfactory completion of its obligations under the MOU.
- CHI would submit to the Trust, monthly invoices with supporting documentation, with all salary expenses showing the complete salary of CHI staff for the billing period, and the portion being charged to the MOU. These invoices would be submitted to the Trust by the 15th of each month for the previous months’ expenditures.
- The Trust would have audit rights for up to three years after final payment under the MOU is made to CHI.
- The Trust would recommend individuals for the CHI Board to consider, and the CHI Board would be required to choose one of the Trust’s recommended individuals to sit as voting member of the CHI Board for the term of the MOU.
- Maintenance of the two facilities would be governed by a lease agreement submitted as a separate item for the Trust Board’s consideration.
RESOLUTION NO. PHT 10/14 –

RESOLUTION AUTHORIZING THE PRESIDENT OR HIS DESIGNEE TO NEGOTIATE AND EXECUTE A MEMORANDUM OF UNDERSTANDING ("MOU") WITH COMMUNITY HEALTH OF SOUTH FLORIDA, INC. ("CHI"), THROUGH ITS BOARD OF DIRECTORS, FOR THE MAINTENANCE OF CHI'S FISCAL STABILITY, AS WELL AS THE OPERATION, MAINTENANCE AND GOVERNANCE OF CERTAIN TRUST DESIGNATED FACILITIES, IN THE MAXIMUM AMOUNT OF SIX MILLION NINE HUNDRED TWENTY-FOUR THOUSAND DOLLARS ($6,924,000.00) FOR THE INITIAL ONE (1) YEAR TERM OF THE AGREEMENT; AUTHORIZING THE PRESIDENT OR HIS DESIGNEE TO EXERCISE ANY AMENDMENT, RENEWAL, TERMINATION, CANCELLATION, AND MODIFICATION CLAUSES OF THE MOU ENTERED INTO PURSUANT TO THIS RESOLUTION; AND DIRECTING THE PRESIDENT TO SEEK BOARD OF COUNTY COMMISSIONER'S APPROVAL OF THE MOU

(Carlos A. Migoya, President and Chief Executive Officer, Jackson Health System)

WHEREAS, the Public Health Trust ("Trust") is an agency and instrumentality of Miami-Dade County, Florida, responsible for the operation, maintenance and governance of designated facilities, including specified providers of primary health care services and other services in Miami-Dade County; and

WHEREAS, Community Health of South Florida, Inc. ("CHI") is a Florida not-for-profit corporation that operates a community health care system in South Miami-Dade County, Florida, providing comprehensive integrated primary and behavioral health care and is an approved, licensed, and duly organized Federally Qualified Health Center (FQHC, entities receiving funding under Section 330 of the Public Health Services Act, and FQHC Look-A-Likes); and

WHEREAS, on May 6th, 1997, the Board of County Commissioners ("Commission") approved and adopted Resolution No. R-483-97 designating certain Miami-Dade County facilities operated by CHI, at 10300 SW 216 Street, Miami, Florida 33190 and 810 West Mowry Street, Homestead, Florida 33030, as designated facilities of the Trust; and

WHEREAS, the Commission, by Resolution No. R-483-97, further directed the Trust to enter into an agreement with the Board of CHI relating to maintenance of CHI’s fiscal stability, as well as the operation, maintenance and governance of the designated facilities and to submit such agreement to the Commission its approval.
NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH
TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby (i) authorizes the President, or his
designee, to negotiate and execute a Memorandum of Understanding with CHI, through its Board of Directors, for
the maintenance of CHI’s fiscal stability, as well as the operation, maintenance and governance of certain trust
designated facilities, in the maximum amount of Six Million Nine Hundred Twenty-Four Thousand Dollars
($6,924,000.00) for the initial one (1) year term of the agreement (ii) authorizes and directs the President, or his
designee, to exercise any amendment, renewal, termination, cancellation, and modification clauses of the
memorandum of understanding entered into pursuant to this Resolution, and (iii) directs the President to seek
Commission approval of the Memorandum of Understanding.
TO: Mojdeh L. Khaghan, Chairperson  
and Members, Fiscal Committee

FROM: Mark T. Knight, Executive Vice President and Chief Financial Officer

DATE: October 17, 2014

RE: Appointment of State Street Global Advisors

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**Recommendation**

It is recommended that the Public Health Trust Board of Trustees (PHT) approves this resolution. The Pension Plan Committee approved on October 9, 2014 and this resolution will replace PIMCO Total Return Fund and appoint State Street Global Advisors.

**Background**

The Pension Plan Committee is charged with the responsibility of recommending a structure that offers the highest probability of achieving investment objectives. Due to the recent management changes at PIMCO, the committee approved the replacement of PIMCO Total Return Fund to be replaced with State Street Global Advisors. State Street Global Advisors is an index fund and this decision was based on the recommendation by HEK, which serves as the Pension Plan advisor to the committee.
RESOLUTION NO. PHT 10/14 -

RESOLUTION APPROVING THE REPLACEMENT OF PIMCO TOTAL RETURN FUND AND AUTHORIZING THIS PORTION OF THE FIXED INCOME PORTFOLIO OF THE PHT DEFINED BENEFIT PENSION PLAN TO BE REALLOCATED TO THE STATE STREET GLOBAL ADVISORS (SSgA) U.S. AGGREGATE BOND INDEX FUND (COMMINGLED FUND)

(Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System)

WHEREAS, the Pension Plan Subcommittee held their quarterly review meeting on October 9, 2014; and

WHEREAS, the Pension Plan Subcommittee approved a motion to replace the PIMCO Total Return Fund and authorized this portion of the Public Health Trust Fixed Income portfolio to be reallocated to the State Street Global Advisors (SSgA) U.S. Aggregate Bond Index (Commingled Fund); and

WHEREAS, THE Pension Plan Subcommittee and Fiscal Committee approved these changes.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby adopts the recommendation of the Pension Plan Subcommittee and approves the replacement of PIMCO Total Return Fund and authorizes this portion of the Fixed Income portfolio of the Public Health Trust to be reallocated to the State Street Global Advisors (SSgA) U.S. Aggregate Bond Index Fund (Commingled Fund) and authorizes the Public Health Trust President or his designee to prepare and execute all documents to effectuate these transactions.
TO: Mojdeh L. Khaghan, Chairperson  
and Members, Fiscal Committee

FROM: Mark T. Knight, Executive Vice President and Chief Financial Officer

DATE: October 17, 2014

RE: Appointment of Brookfield Global Real Estate Securities

Recommendation

It is recommended that the Public Health Trust Board of Trustees (PHT) approves this resolution. The Pension Plan Committee approved on October 9, 2014 and this resolution will replace EII World Fund and appoint Brookfield of Global Real Estate Securities.

Background

The Pension Plan Committee is charged with the responsibility of recommending a structure that offers the highest probability of achieving investment objectives. Brookfield Global Real Estate Securities is influenced by their relative desirability against both direct real estate and against other parts of the equity market. Brookfield Global Real Estate Securities portfolio managers have a well-resourced real estate staff with years of experience. Further, Brookfield’s portfolio manager believes that the company’s value is largely determined by a combination of its underlying assets, the related cash flows and the strength of its management team.
RESOLUTION NO. PHT 10/14 -

RESOLUTION APPROVING THE REPLACEMENT OF EII WORLD FUND AND AUTHORIZING THIS PORTION OF THE REAL RETURN PORTFOLIO OF THE PHT DEFINED BENEFIT PENSION PLAN BE REALLOCATED TO THE BROOKFIELD GLOBAL REAL ESTATE SECURITIES STRATEGY (SEPARATE ACCOUNT)

(Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System)

WHEREAS, the Pension Plan Subcommittee held their quarterly review meeting on October 9, 2014; and

WHEREAS, Hewitt EnnisKnupp (HEK) recommended the replacement of EII World Fund and recommended that this portion of the Real Return portfolio of the Public Health Trust Defined Pension Plan (“Plan”) assets be reallocated to the Brookfield Global Real Estate Securities Strategy (Separate Account); and

WHEREAS, the Pension Plan Subcommittee and Fiscal Committee approved these changes.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby adopts the recommendation of the Pension Plan Subcommittee and approves the replacement of EII World Fund and authorizes this portion of the Real Return portfolio of the Plan be reallocated to the Brookfield Global Real Estate Securities Strategy (Separate Account) and authorizes the Public Health Trust President or his designee to prepare and execute all documents to effectuate these transactions.
4. Adjournment
PUBLIC HEALTH TRUST BOARD OF TRUSTEES

SPECIAL MEETING AGENDA

October 17, 2014
PUBLIC HEALTH TRUST BOARD OF TRUSTEES

SPECIAL MEETING AGENDA

Friday, October 17, 2014
Following the Fiscal Committee Meeting

Jackson Memorial Hospital
West Wing Board Room

Board of Trustees Rules

Any person making impertinent or slanderous remarks or who becomes boisterous while addressing the Public Health Trust Board of Trustees, shall be barred from further audience before the board, unless permission to continue or again address the board be granted by the Chairperson. No clapping, applauding, heckling or verbal outbursts in support or opposition to a speaker or his or her remarks shall be permitted. No signs or placards shall be allowed in the West Wing Board Room. Persons exiting the West Wing Board Room shall do so quietly.

The use of cell phones in the West Wing Board Room is not permitted. Ringers must be set to silent mode to avoid disruption of proceedings. Individuals, including those seated around the board table, must exit the West Wing Board Room to answer incoming cell phone calls.

1. SPECIAL PHT BOARD OF TRUSTEES MEETING CALL TO ORDER

Darryl K. Sharpton, Chairperson

2. PURPOSE OF THE SPECIAL PHT BOARD OF TRUSTEES MEETING

Darryl K. Sharpton, Chairperson

3. RESOLUTIONS RECOMMENDED TO BE APPROVED

(a) Resolution amending Section XV.D of the Public Health Trust’s Procurement Policy/Regulation as amended on January 28, 2013, to comport Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County regarding Local Preference in Trust contracts

Sponsored by Rosa Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System

Motion to approve the resolution

Darryl K. Sharpton, Chairperson
(b) Resolution approving the replacement of PIMCO Total Return Fund and authorizing this portion of the Fixed Income portfolio of the PHT Defined Benefit Pension Plan to be reallocated to the State Street Global Advisors (SSgA) U.S. Aggregate Bond Index Fund (Commingled Fund)

*Sponsored by Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System*

Motion to approve the resolution

*Darryl K. Sharpton, Chairperson*

(c) Resolution approving the replacement of EII World Fund and authorizing this portion of the real return portfolio of the PHT Defined Benefit Pension Plan be reallocated to the Brookfield Global Real Estate Securities Strategy (separate account)

*Sponsored by Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System*

Motion to approve the resolution

*Darryl K. Sharpton, Chairperson*

(d) Resolution approving the Medical Staff and Health Professional Affiliate Staff Membership and Clinical Privileges; approving Initial Appointments, Reappointments and Clinical Privileges and Activities; approving Modifications to Medical Staff Membership Category and Clinical Privileges; accepting Resignations and Leaves of Absence – October 2014

*Sponsored by Kevin Andrews, Vice President, Quality and Patient Safety Division, Jackson Health System*

Motion to approve the resolution

*Darryl K. Sharpton, Chairperson*

4. ADJOURNMENT

*Darryl K. Sharpton, Chairperson*
1. SPECIAL MEETING CALL TO ORDER

Darryl K. Sharpton, Chairperson
2. PURPOSE OF THE SPECIAL PHT BOARD OF TRUSTEES MEETING

Darryl K. Sharpton, Chairperson
3. RESOLUTIONS RECOMMENDED TO BE APPROVED
Recommendation
The President and Chief Executive Officer recommend that the Board of Trustees amends Section XV.D of the Procurement Policy/Regulation (“Regulation”).

Purpose
The purpose of the proposed amendment is to comport Section XV.D. of the Regulation with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, as amended from time to time, regarding Preference to Local Business and Preference to Local Certified Service-Disabled Veteran Business Enterprises.

Fiscal Impact/Funding Source
There is no direct fiscal impact to the proposed amendments.

Track Record/Monitor
The Trust’s procurement processes are overseen by Rosa M. Costanzo, vice president for strategic sourcing and supply chain management & chief procurement officer.

Background/Proposed Changes
The existing Section XV.D of the Regulation is hereby deleted in its entirety and replaced with a new Section XV.D, as follows:


Preference to Local Business

Applicability
“Procedure to Provide Preference to Local Business in County Contracts,” Section 2-8.5 of the Code of Miami-Dade County, as amended, shall apply to procurements competitively solicited by the Trust. Except for construction contracts whose estimated cost is five million dollars ($5,000,000) or less which have been set aside solely for Community Small Business Enterprises in accordance with Subsection 2-8.5(7) of the Code of Miami-Dade County, as amended, preference to local business in Trust contracts shall apply to all competitive solicitations for goods, services and construction.

Procedure
Except where federal, state or county law, or any other funding source, mandates to the contrary, preference shall be given to local businesses in accordance with Section 2-8.5 of the Code of Miami-Dade County.
Preference to Local Certified Service-Disabled Veteran Business Enterprises

Applicability
“Procedure to Provide Preference to Local Certified Service-Disabled Veteran Business Enterprises in County Contracts,” Section 2-8.5.1 of the Code of Miami-Dade County, as amended, shall apply to procurements competitively solicited by the Trust. Except for construction contracts whose estimated cost is five million dollars ($5,000,000) or less which have been set aside solely for Community Small Business Enterprises in accordance with Subsection 2-8.5(7) of the Code of Miami-Dade County, as amended, preference to local certified service-disabled veteran Business enterprises shall apply to all competitive solicitations for goods, services and construction.

Procedure
Except where federal, state or county law or any other funding source mandates to the contrary, preference shall be given to Local Certified Service-Disabled Veteran Business Enterprises in accordance with Section 2-8.5.1 of the Code of Miami-Dade County.

Agenda Item 3 (a)
RESOLUTION NO. PHT 10/14 –

RESOLUTION AMENDING SECTION XV.D OF THE PUBLIC HEALTH TRUST’S PROCUREMENT POLICY/REGULATION AS AMENDED ON JANUARY 28, 2013, TO COMPORT SECTIONS 2-8.5 AND 2-8.5.1 OF THE CODE OF MIAMI-DADE COUNTY REGARDING LOCAL PREFERENCE IN TRUST CONTRACTS

(Rosa M. Costanzo, Vice President and Chief Procurement Officer, Strategic Sourcing and Supply Chain Management Division, Jackson Health System)

WHEREAS, the Public Health Trust (“PHT”) has established a Procurement Policy/Regulation (“Regulation”) under the authority of Florida Statutes, Miami-Dade County Charter and Code and Public Health Trust Resolution No. 10/12-078, adopting the Regulation, and Resolution No. PHT 01/13-004, amending the Regulation on January 28, 2013; and

WHEREAS, the Regulation’s specific and only purpose is to govern the procurement of supplies, services and construction, including professional services for the PHT; and

WHEREAS, Section XV.D of the Regulation is entitled “Preference to Local Businesses in Trust Contracts”; and

WHEREAS, the PHT seeks to amend Section XV.D of the Regulation to comport such section of the Regulation with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County, as amended from time to time, and to accomplish the purposes set forth in the accompanying memorandum; and

WHEREAS, this action is necessary to ensure the continued efficient operation of the PHT.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby amends Section XV.D of the Public Health Trust Procurement Policy/Regulation as further set forth in the accompanying memorandum to comport Section XV.D with the requirements of Sections 2-8.5 and 2-8.5.1 of the Code of Miami-Dade County., regarding Preference to Local Business and Preference to Local Certified Service-Disabled Veteran Business Enterprises, respectively.
TO: Darryl K. Sharpton, Chairperson
and Members, PHT Board of Trustees

FROM: Mark T. Knight, Executive Vice President and Chief Financial Officer

DATE: October 17, 2014

RE: Appointment of State Street Global Advisors

**Recommendation**

It is recommended that the Public Health Trust Board of Trustees (PHT) approves this resolution. The Pension Plan Committee approved on October 9, 2014 and this resolution will replace PIMCO Total Return Fund and appoint State Street Global Advisors.

**Background**

The Pension Plan Committee is charged with the responsibility of recommending a structure that offers the highest probability of achieving investment objectives. Due to the recent management changes at PIMCO, the committee approved the replacement of PIMCO Total Return Fund to be replaced with State Street Global Advisors. State Street Global Advisors is an index fund and this decision was based on the recommendation by HEK, which serves as the Pension Plan advisor to the committee.
RESOLUTION NO. PHT 10/14 -

RESOLUTION APPROVING THE REPLACEMENT OF PIMCO TOTAL RETURN FUND AND AUTHORIZING THIS PORTION OF THE FIXED INCOME PORTFOLIO OF THE PHT DEFINED BENEFIT PENSION PLAN TO BE REALLOCATED TO THE STATE STREET GLOBAL ADVISORS (SSgA) U.S. AGGREGATE BOND INDEX FUND (COMMINGLED FUND)

(Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System)

WHEREAS, the Pension Plan Subcommittee held their quarterly review meeting on October 9, 2014; and

WHEREAS, the Pension Plan Subcommittee approved a motion to replace the PIMCO Total Return Fund and authorized this portion of the Public Health Trust Fixed Income portfolio to be reallocated to the State Street Global Advisors (SSgA) U.S. Aggregate Bond Index (Commingled Fund); and

WHEREAS, THE Pension Plan Subcommittee and Fiscal Committee approved these changes.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby adopts the recommendation of the Pension Plan Subcommittee and approves the replacement of PIMCO Total Return Fund and authorizes this portion of the Fixed Income portfolio of the Public Health Trust to be reallocated to the State Street Global Advisors (SSgA) U.S. Aggregate Bond Index Fund (Commingled Fund) and authorizes the Public Health Trust President or his designee to prepare and execute all documents to effectuate these transactions.
TO: Darryl K. Sharpton, Chairperson  
and Members, PHT Board of Trustees  
FROM: Mark T. Knight, Executive Vice President and Chief Financial Officer  
DATE: October 17, 2014  
RE: Appointment of Brookfield Global Real Estate Securities  

**Recommendation**  
It is recommended that the Public Health Trust Board of Trustees (PHT) approves this resolution. The Pension Plan Committee approved on October 9, 2014 and this resolution will replace EII World Fund and appoint Brookfield of Global Real Estate Securities.  

**Background**  
The Pension Plan Committee is charged with the responsibility of recommending a structure that offers the highest probability of achieving investment objectives. Brookfield Global Real Estate Securities is influenced by their relative desirability against both direct real estate and against other parts of the equity market. Brookfield Global Real Estate Securities portfolio managers have a well-resourced real estate staff with years of experience. Further, Brookfield’s portfolio manager believes that the company’s value is largely determined by a combination of its underlying assets, the related cash flows and the strength of its management team.
RESOLUTION NO. PHT 10/14 -

RESOLUTION APPROVING THE REPLACEMENT OF EII WORLD FUND AND AUTHORIZING THIS PORTION OF THE REAL RETURN PORTFOLIO OF THE PHT DEFINED BENEFIT PENSION PLAN BE REALLOCATED TO THE BROOKFIELD GLOBAL REAL ESTATE SECURITIES STRATEGY (SEPARATE ACCOUNT)

(Mark T. Knight, Executive Vice President and Chief Financial Officer, Jackson Health System)

WHEREAS, the Pension Plan Subcommittee held their quarterly review meeting on October 9, 2014; and

WHEREAS, Hewitt EnnisKnupp (HEK) recommended the replacement of EII World Fund and recommended that this portion of the Real Return portfolio of the Public Health Trust Defined Pension Plan (“Plan”) assets be reallocated to the Brookfield Global Real Estate Securities Strategy (Separate Account); and

WHEREAS, the Pension Plan Subcommittee and Fiscal Committee approved these changes.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby adopts the recommendation of the Pension Plan Subcommittee and approves the replacement of EII World Fund and authorizes this portion of the Real Return portfolio of the Plan be reallocated to the Brookfield Global Real Estate Securities Strategy (Separate Account) and authorizes the Public Health Trust President or his designee to prepare and execute all documents to effectuate these transactions.
RESOLUTION NO. PHT 10/14 –
RESOLUTION APPROVING THE MEDICAL STAFF AND HEALTH PROFESSIONAL AFFILIATE STAFF MEMBERSHIP AND CLINICAL PRIVILEGES; APPROVING INITIAL APPOINTMENTS, REAPPOINTMENTS AND CLINICAL PRIVILEGES AND ACTIVITIES; APPROVING MODIFICATIONS TO MEDICAL STAFF MEMBERSHIP CATEGORY AND CLINICAL PRIVILEGES; ACCEPTING RESIGNATIONS AND LEAVES OF ABSENCE – OCTOBER 2014

(Kevin Andrews, Vice President, Quality and Patient Safety Division, Jackson Health System)

WHEREAS, the Public Health Trust Board of Trustees is charged with considering and acting upon applications for medical staff membership and clinical privileges pursuant to Section 25A-4(f) of the Miami-Dade County Code as well as state and federal law and regulations; and

WHEREAS, the Public Health Trust Board of Trustees is charged with considering and acting upon applications for health professional affiliate staff membership and clinical privileges, protocols and/or scope of service pursuant to state and federal laws and regulations; and

WHEREAS, all applications for initial appointment and reappointment to the medical staff and health professional affiliate staff, modifications of medical staff membership, requests for and modifications to clinical privileges/admitting priorities/protocols/scopes of service, resignations and leaves of absence have been thoroughly reviewed by the Public Health Trust’s Corporate Credentialing Office, the appropriate Chief of Service, Associate Chief of Service or designee, the Credentials Committee, the Medical Executive Committee and, where appropriate, the Office of Risk Management; and

WHEREAS, the Credentials Committee provided its recommendation to the Medical Executive Committee; and

WHEREAS, the Medical Executive Committee provided its recommendations to the Public Health Trust Board of Trustees.
NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY, FLORIDA, hereby approves the initial appointments and reappointments to the medical staff and health professional affiliate staff and grants clinical privileges, admitting priorities, protocols and scopes of service as detailed in the attachment; approves the modifications to the medical staff membership category and modifications to clinical privileges, admitting priorities, protocols and scopes of service as detailed in the attachment; and finally, the Public Health Trust Board of Trustees accepts the resignations and leaves of absence from the medical staff and health professional affiliate staff as detailed in the attachment.
4. ADJOURNMENT

Darryl K. Sharpton, Chairperson